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## The Use of Videoteletraining to Deliver Chief and Leading Petty Officer Navy Leadership Training: Evaluation and Summary



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13. ABSTRACT (Maximum 200 words)  The feasibility of using videoteletraining (VTT) to deliver Navy leadership (NAVLEAD) training was tested in Leading Petty Officer (LPO) and Chief Petty Officer (CPO) courses. Three student treatment groups were compared: (1) traditional classrooms; (2) VTT local classrooms with an instructor and students, and (3) VTT remote classrooms where students were connected to the local classroom by a two-way audio and video VTT system. Student responses on questionnaires tended to favor traditional instruction slightly, but differences were not large. Subject matter expert ratings of various aspects of the course were higher for traditional instruction than VTT. Lower student and observer ratings for VTT were generally on topics pertaining to interaction and participation. However, student performance on a simulated activity revealed no significant differences among treatment groups. Results of a class participation tally were analyzed in conjunction with previous results of a Division Officer course. Traditional and VTT local classes interacted at similar levels, and VTT remote classes were about two thirds this level. The overall results of both these evaluations are also summarized. These first trials of the courses show it was possible to deliver NAVLEAD on VTT with some reduction in participation and interaction. Regular offerings of the course by VTT might lead to further adaptations to the VTT medium and could yield cost savings associated with travel and instructors.				
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## Foreword

This report describes research conducted as part of the Navy Personnel Research and Development Center's Distributed Training Technology (DTT) project. The DTT project is part of our Classroom and Afloat Training research program and falls under the Education and Training project (L1772) of the Navy's Manpower, Personnel, and Training Advanced Development Program Element (0603707N). The work was performed under the sponsorship of the Bureau of Naval Personnel. The research is evaluating technologies, training strategies, procedures, and management methods to extend videoteletraining (VTT) beyond traditional, lecture-based courses.

The research investigated the feasibility of using videoteletraining to deliver Navy leadership training. The findings have direct implications for the design of future distance education systems in the Navy and elsewhere.

The recommendations in this report are intended for use by the Chief of Naval Education and Training and Bureau of Naval Personnel in developing policy for the application of VTT in the Navy.

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The research was conducted within the Chief of Naval Education and Training's Electronic Schoolhouse Network (CESN) classrooms in Damneck and Norfolk, Virginia; Newport, Rhode Island; Charleston, South Carolina; Mayport, Florida; and San Diego, California; and in the Navy Leadership (NAVLEAD) training classrooms in Little Creek, Virginia. The authors appreciate the assistance provided by the personnel in these commands that supported the research, the students who participated, and the NAVLEAD subject matter experts who observed classes and provided evaluation data. The authors are particularly indebted to Ms. Jean Ellis, CESN Project Manager; LT Russell Colbert, CESN VTT Officer; NAVLEAD instructors AT1 Newsham, PN1 Lind, EW1 Melton, SMC Morgan, AMEC Axley, MMC Rogers, IMC Zekiel, EMC Johnson; and observers ETCS Houston, MM1 Laufenberger, RM2 Jones, ETC Granaas, RM1 Sorenson, FCCS Jaroszewski, DMC Bottos, AVCM Holetz, STGCS Huber, RMCS Brown, FTGC Gramlich, MMC Schlueter, AOC Sherman, AT1 Czplinski, LCDR Goodman, PNCS David, STG1 Core, MM1 Miller, QM1 Caine, DSCS Henry, and ETCS Gail Brown. We also thank Betty Whitehill and Merle Vogel for performing data analyses.

# **Summary**

## **Problem and Background**

Many Navy personnel who must receive training are geographically separated from training resources. Videoteletraining (VTT) enables an instructor to teach multiple classes at different geographic locations. VTT has been shown to be an efficient and cost beneficial way to deliver training, and is now in operational use within the Navy's CNET Electronic Schoolhouse Network. Navy leadership training (NAVLEAD) involves high levels of interaction and represents a departure from the instructor-centered, lecture-based courses typically given by VTT. Given the strong demand for NAVLEAD training, significant travel or instructor costs could be avoided if such training could be delivered by VTT rather than in traditional classrooms.

## **Objective**

The objective of the research was to test the feasibility of using videoteletraining to deliver NAVLEAD training for the Leading Petty Officer (LPO) and Chief Petty Officer (CPO) leadership courses. A secondary objective of this report is to summarize the combined results of the present work along with a similar previous evaluation of the Division Officer course.

## **Approach**

Seven NAVLEAD classes were conducted with a total of 192 students. Three treatment groups were compared: (1) traditional instruction, (2) VTT local, and (3) VTT remote. Three classes were given in the traditional manner with instructors and students present in the same classroom (88 students). Four other classes were given by VTT with students distributed among local and remote sites. A total of 25 students were in VTT local classrooms with an instructor, and another 79 students were in remote VTT classrooms connected to the local classroom by a two-way audio and video VTT system.

The treatment groups were compared in terms of five outcome measures reflecting student evaluations of VTT, student evaluations on instructional topics, daily observer evaluations on several dimensions of the training, class participation, and student performance on a simulated classroom activity.

## **Results and Conclusions**

Student responses on questionnaires tended to favor traditional instruction slightly, but differences were not large. There were no practical differences for ratings on VTT topics, although remote students were more likely to express the opinion that VTT reduced opportunities to interact. On instructional topics, the largest differences between groups in favor of traditional instruction tended to be on topics related to seeing and hearing students, teams, and instructors; or on topics related to interaction and participation. CPO students gave lower or more critical ratings overall than did LPO students. Subject matter expert ratings evaluating various dimensions of the training were significantly higher for traditional instruction than VTT. Some improvement over early days in the week occurred on items related to interaction. A common theme appearing in student and observer ratings was that VTT was given somewhat lower ratings than traditional

instruction on those items pertaining to interaction and participation issues, although the ratings were above the mid point of the scale in the positive direction.

The tally of actual student initiated questions and comments showed the lowest level of interaction for VTT remote students, and a slightly higher level for VTT local than traditional students. An examination of the variability among individual sites revealed an interpretable pattern that resolved apparent inconsistencies between the present study and the previous study with Division Officer (DIVO) students. The pattern over all classes in both studies revealed a similar level of interaction for traditional and VTT local classes, while VTT remote classes were on average about two thirds this level.

Student performance on a simulated classroom activity was rated by observers near the end of the course at a point where it should have reflected some learning. There were no significant differences among traditional, local or remote students.

Overall, the LPO, CPO, and DIVO evaluations showed it was generally possible to deliver NAVLEAD by VTT given some reduction in participation. Interactivity was reduced in VTT classes in the perceptions of students and subject matter experts, and an objective interaction count was somewhat lower for remote site students. However, two measures reflecting learning during the course were generally unaffected. Little effect on student performance in the simulated activity was observed and student knowledge was identical among groups in the prior evaluation of DIVO students. Since all of these evaluations were first attempts to deliver NAVLEAD on VTT, it is possible that instructors could further develop techniques to adapt to the VTT medium were the course given regularly. A practical reason to offer the course by VTT would be the cost savings associated with instructors and travel, which are greater in high throughput courses of shorter duration.

## **Recommendations**

1. The Chief of Naval Education and Training should consider the use of VTT for NAVLEAD by weighing potential cost savings against the reduction in interactivity associated with using VTT for the training.
2. If the decision is made to conduct NAVLEAD instruction with VTT, the Chief of Naval Education and Training should test and refine ways to foster higher levels of instructor-student and student-student interaction.

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# Introduction

## Problem

Many Navy personnel who must receive training are geographically separated from training resources. An increasingly efficient approach to meeting this requirement is needed as the Navy downsizes and training resources become constrained. Videoteletraining (VTT) addresses this issue by enabling a single instructor to teach multiple classes at different geographic locations. Previous research and development has demonstrated that VTT can be an efficient and cost beneficial method to deliver training electronically to remote Navy personnel (Rupinski & Stoloff, 1990; Rupinski, 1991; Simpson, Pugh, & Parchman, 1990, 1991, 1992; Stoloff, 1991). Prior research on instructional television also indicates that student achievement is not affected and that any initial unfavorable attitudes lessen as a result of experience with the medium (Wetzel, Radtke, & Stern, 1993, 1994). The Chief of Naval Education and Training (CNET) now has VTT in operational use in the CNET Electronic Schoolhouse Network (CESN). This VTT system utilizes an interactive two-way video and audio television system that allows distant *remote site* students to participate in the instruction originating from a *local site* where other students are co-located with the instructor.

VTT has generally been used for the delivery of lecture-based instruction. Even with current VTT technology, there is some reduction in the quality of the audio and video as compared to live instruction; e.g., it reduces the visibility of personnel at different classroom locations and also reduces the ability of instructors and students to interact as in a traditional classroom. These constraints make it more difficult to conduct training which is not instructor centered and which involves high levels of student participation, such as Navy leadership training (NAVLEAD). There is a continuing strong demand for NAVLEAD training. Significant travel or instructor costs could be avoided if such training could be delivered via VTT rather than in traditional classrooms.

## Objective

The objective of the Distributed Training Technology (DTT) project is to evaluate technologies, training strategies, procedures, and management methods to extend VTT beyond traditional lecture-based courses. The research described in this report was conducted to test the feasibility of delivering NAVLEAD training via VTT.

## Background

NAVLEAD training differs from traditional lecture-based instruction in several ways that pose unique challenges to VTT. The training involves a serious attempt to impart attitudes and values, as well as factual knowledge and skills. A combination of lecture, discussion, experiential learning, and team-building activities are employed. The sometimes intense learning environment is highly-interactive and requires students to make decisions, take positions, defend themselves before their peers, work as team members, and take responsibility for their own learning. The training is conducted by a team of instructors who make a determined effort to draw out students in order to facilitate instructor-student and student-student interaction. NAVLEAD instructors are called "facilitators" because they are present to facilitate a learning process in which the students themselves share knowledge and experiences and teach one another. They are trained to interpret

nonverbal cues such as body language and facial expressions and use them to assess student understanding and attitudes. The classroom is arranged so that instructors are able to stroll among tables in physical proximity to students. NAVLEAD training stresses team building, with students being organized in small groups that work together throughout the course as a unit. The team is assigned group problem-solving tasks and members work together in establishing roles and group hierarchy, defining and solving problems, and reporting out to the class. Successful teams are cohesive and group members work effectively together, often taking on a group identity.

These characteristics of NAVLEAD training raise several issues for an evaluation of the feasibility of delivering the training by VTT. The primary evaluation issue is whether the highly interactive instructional environment of the live classroom will be compromised by the lack of physical proximity of instructors and students trained by VTT. Additionally, can VTT be used to successfully conduct experiential learning activities in this environment, such as case studies, exercises, and simulations? Will student attitudes toward the learning experience be affected? Actual student behavior is ultimately an important concern, which the present evaluation assessed during a classroom performance activity. The research described in this report evaluated the feasibility of using VTT in terms of student attitudes toward VTT and the instruction itself, student performance during an activity, and daily observer ratings and tallies of interactions.

The present study is the second of two evaluations of NAVLEAD given by VTT. The first was conducted with the NAVLEAD Division Officer (DIVO) course where traditional, VTT local, and VTT remote students were compared (Simpson, Wetzel, & Pugh, 1995). That evaluation showed that it was technically feasible to successfully deliver the NAVLEAD course by VTT. A common theme appearing in student and observer ratings was that VTT was given somewhat lower ratings than traditional instruction on those rating items pertaining to interaction and participation issues, although the ratings were above the mid point of the scale in the positive direction. Interaction counts of student questions and comments were much higher for one of the two traditional classes than for VTT classes. However, a test of knowledge gained in the course revealed no differences among traditional, local or remote students. Taken together, the DIVO evaluation showed that it was possible to deliver NAVLEAD on VTT with a moderate reduction in participation and interaction that would not clearly rule out the use of VTT.

The present evaluation reports on a VTT trial with the enlisted Leading Petty Officer (LPO) and Chief Petty Officer (CPO) NAVLEAD courses. The evaluation plan was in most respects very similar to that of the DIVO evaluation. Beyond the courses themselves, the two evaluations used slightly different rating scales, no knowledge test was available in the present evaluation, and a performance activity was evaluated that could be not accomplished in the previous evaluation.

## **Method**

The method of the study is described below in terms of the research plan, data collection instruments, and the preparation of the course for VTT.

## **Research Plan**

The research plan is described below in terms of research objectives, research design and independent variable, dependent variables, subjects, data collection instruments, and data collection methods.

### **Research Objectives**

The objective of the research was to test the feasibility of using VTT to deliver NAVLEAD training for the Leading Petty Officer and Chief Petty Officer, Navy Leader Development courses. Feasibility was defined in terms of several general criteria, including student perceptions of VTT and training quality, facilitator/observer perceptions of training quality, student performance, and class participation. The baseline for comparison was traditional live instruction. It was not expected that VTT would improve training in terms of the general criteria; parity with traditional instruction would validate the use of VTT. The research objective was addressed by determining the effects on dependent variables of student participation in traditional, live instruction compared to VTT instruction.

### **Research Design and Independent Variable**

A single independent variable (type of instruction) with three states was used. This variable consisted of three treatment groups: (1) traditional classrooms; (2) VTT local classrooms with students and an instructor, and (3) VTT remote classrooms where students were connected to the local classroom by a two-way audio and video VTT system.

### **Dependent Variables**

Dependent variables fell into five general classes: student perceptions of VTT quality, student perceptions of training quality, facilitator/observer perceptions of training quality, student performance, and class participation. Each of these variables was defined in terms of several related measures which were gathered with the five data collection instruments described below.

### **Subjects**

Subjects were active duty Navy enlisted personnel in a variety of ratings and pay grades ranging from E-5 to E-9. The evaluation plan called for a minimum of eight class convenings: two traditional and two VTT for the LPOs and two traditional and two VTT for the CPOs. Each VTT class was to have had three remote sites with a total of 20 students at the remote sites. Fewer students participated at local sites than had been planned, and one planned LPO traditional class was not conducted. During VTT classes, the local or originating classroom site (containing the facilitators/instructors) was located at Damneck, Virginia for the CPO classes and Norfolk, Virginia for the LPO classes. Remote classrooms were located in Charleston, South Carolina and Mayport, Florida for both the CPO and LPO classes. Additionally there was a remote class in Newport, Rhode Island for the LPO course and a remote class in San Diego, California for the CPO course. The traditional classes were conducted at Little Creek, Virginia for both LPOs and CPOs. Table 1 gives the number of students and mean rank by location and course type for the seven NAVLEAD classes included in the study.

**Table 1**  
**Class Types, Number of Students, and**  
**Average Student Military Rank by Class**

Student and Class Type	Number of Students			Average Mil Rank
	First Class	Second Class	Both Classes	
LPO				
Traditional	29	--	29	5.4
VTT Local	8	7	15	5.2
VTT Remote	19	15	34	5.4
CPO				
Traditional	29	30	59	7.0
VTT Local	4	6	10	7.1
VTT Remote	20	25	45	7.1
Combined LPO/CPO				
Traditional	58	30	88	
VTT Local	12	13	25	
VTT Remote	39	40	79	
Grand Total			192	

Note. Actual number of students for different questionnaires varies.

### Data Collection Instruments

Five different data collection instruments were used which were designated Q.1 through Q.6. There was no Q.3 instrument for the present evaluation.<sup>1</sup> The purpose and content of each instrument is described in detail below, and the administration instructions and schedule are given in Appendix A. The Q.1 and Q.2 instruments were completed by students on the final day of the course. However, since Q.1 pertained to topics on VTT, it was administered only in VTT classes and not in traditional classes. Observers completed Q.4 and Q.6 on a daily basis, and Q.5 on the final day. The Q.2, Q.4, Q.5 and Q.6 instruments were used in both traditional and VTT classes and provide dependent measures<sup>2</sup> that enable comparison in terms of the independent variable [treatment groups].

**VTT Student Questionnaire (Q.1):** Student perceptions of VTT quality were assessed at the conclusion of the course with Q.1 (Appendix B). It consisted of ratings of video, audio, VTT procedures, local vs. remote team participation; and multiple-choice items regarding student preferences.

<sup>1</sup>The numbering of these instruments was preserved to be consistent with that used in an evaluation of the Division Officer (DIVO) NAVLEAD Course (Simpson, et al. 1995). In that evaluation, Q.3 was a NAVLEAD Quiz consisting of a 25-item multiple choice test covering student knowledge of course content that was assessed at the start and end of the course. Traditional and VTT students were found to perform at identical levels on this measure. No knowledge quiz was available for use in the present CPO/LPO evaluation.

<sup>2</sup>In the present evaluation, the instrument scales used for Q.1, Q.2 and Q.5 were labeled (1) strongly disagree, (2) disagree, (3) neither agree/disagree, (4) agree, and (5) strongly agree. For the Q.4 observer ratings, the scales were labeled (1) very low, (2) low, (3) average, (4) high, and (5) very high. These instruments differ from those used in the previous DIVO evaluation where the rating scales used a scale that ranged from "unsatisfactory" to "outstanding."

**NAVLED Student Questionnaire (Q.2):** Student perceptions of training quality were assessed at the conclusion of the course with Q.2 (Appendix C). This questionnaire contained items concerned with ratings of facilitators, personnel visibility and audibility, written materials, learning activities, training aids, interaction/participation, overall evaluation; and three open-ended questions about student likes, dislikes, and suggestions.

**Facilitator/Observer Questionnaire (Q.4):** Facilitator or observer perceptions of training quality were assessed on a daily basis with Q.4 (Appendix D). It consisted of ratings on various dimensions of the course from the perspective of the facilitator or subject matter expert (SME) (e.g., effectiveness of presentations and exercises, success in meeting learning objectives, difficulty of conducting instruction, student interaction, student participation, degree of control, presentation quality, cohesiveness; space is provided for comments.

**Performance Activities (Q.5):** Two versions of Q.5 were used to assess student performance in completing a classroom performance activity. Ratings were made by facilitators, instructors, or observers on several different dimensions immediately following each of four presentations that constituted the classroom activity being performed by students. In the case of LPO's this was lesson 5.4, Work Center Simulation Team Exercise: Skill Integration (evaluated with Q.5 in Appendix E). In the case of CPO's this was lesson 7.1, USS Rice Simulation (evaluated with Q.5 in Appendix F).

**Class Participation Tally (Q.6):** Class participation was assessed with Q.6 (Appendix G) by having an observer record a frequency tally of the number of student-initiated questions and comments from each student team. Remarks had to be directed toward facilitators or students, had to be related to course content, and had to be intended for the class to hear. These interaction tallies were recorded daily during two one-hour intervals (0900-1000 and 1300-1400) for all classes.

### **Data Collection**

All data collection instruments were administered by NAVLEAD facilitators or other designated personnel according to procedures in a set of data collection instructions (Appendix A). Data were collected from facilitators, observers, and students during seven iterations of the NAVLEAD classes (1 traditional LPO, 2 traditional CPO, 2 VTT LPO and 2 VTT CPO). The ideal data collection sequence would have balanced the order of the traditional and VTT treatment conditions with equal numbers of students. Real-world scheduling and quota constraints led to the following actual sequence of classes by type and date:

- |    |     |             |                   |
|----|-----|-------------|-------------------|
| 1. | LPO | Traditional | 19-23 July 1993   |
| 2. | LPO | VTT         | 19-23 July 1993   |
| 3. | CPO | VTT         | 26-30 July 1993   |
| 4. | LPO | VTT         | 9-13 August 1993  |
| 5. | CPO | VTT         | 16-20 August 1993 |
| 6. | CPO | Traditional | 4-8 October 1993  |
| 7. | CPO | Traditional | 1-5 November 1993 |

To assure comparability of traditional and VTT data, it would have been desirable to use the same facilitators and observers throughout all the class iterations. However, this was not always possible.

### **Preparation for VTT**

Instruction delivered by VTT typically requires several adaptations of the training materials and classroom configuration, as well as instructor preparation for using the medium. An adaptation typically involves several iterations to refine the delivery of a course by VTT. A general guide to the conversion of courses to VTT is given in Simpson (1993). The methods specific to the NAVLEAD course are given below, which represent the first iteration in adapting NAVLEAD to VTT.

### **Training Course Selection**

The research was conducted in the Navy Leader Development Program, Leading Petty Officer Course, CIN P-500-0034 and Navy Leadership Development Program, Chief Petty Officer's Course, CIN P-500-0036. For the LPO course the instructor guide was NAVEDTRA 38225-A, the student guide was NAVEDTRA 38224-A. For the CPO course these were NAVEDTRA 38223-A and NAVEDTRA 38222-A, respectively.

As noted in the Introduction, NAVLEAD training stresses team building and involves a combination of lecture, discussion, experiential learning, and team-building activities. This occurs in an intense, highly-interactive learning environment that encourages students to share knowledge and experiences, and learn from one another. These courses are team taught by facilitators who consider perception and interpretation of student nonverbal cues to be highly important. The classroom physical layout permits the facilitators to stroll among tables in physical proximity to students. During lectures and discussion, facilitators use overhead transparencies, videotapes, posters, and various handouts. The student guides contain case studies, exercises, and simulations. The course does not include any formal testing.

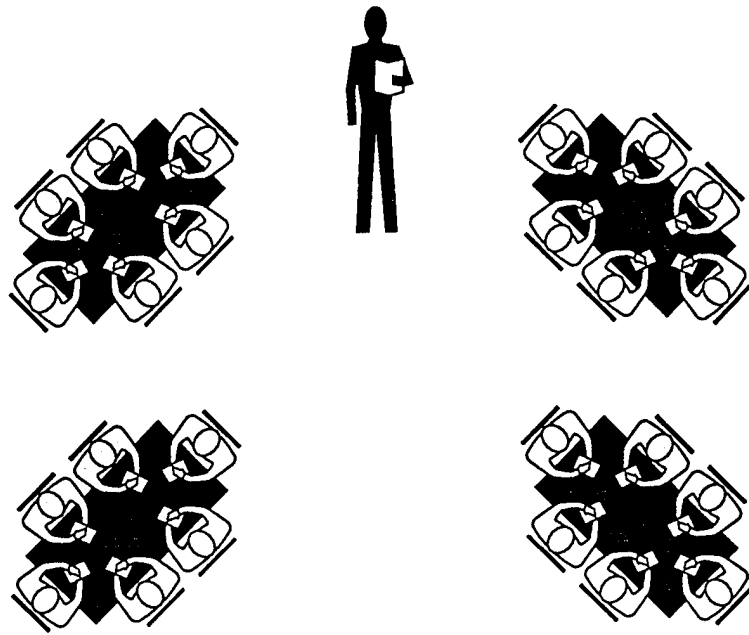
These courses differ from previous courses we have studied because of their high level of interactivity (facilitator-student, student-student), use of experiential learning activities, use of nonverbal information, and stress on team building.

### **Classroom Design Adaptations**

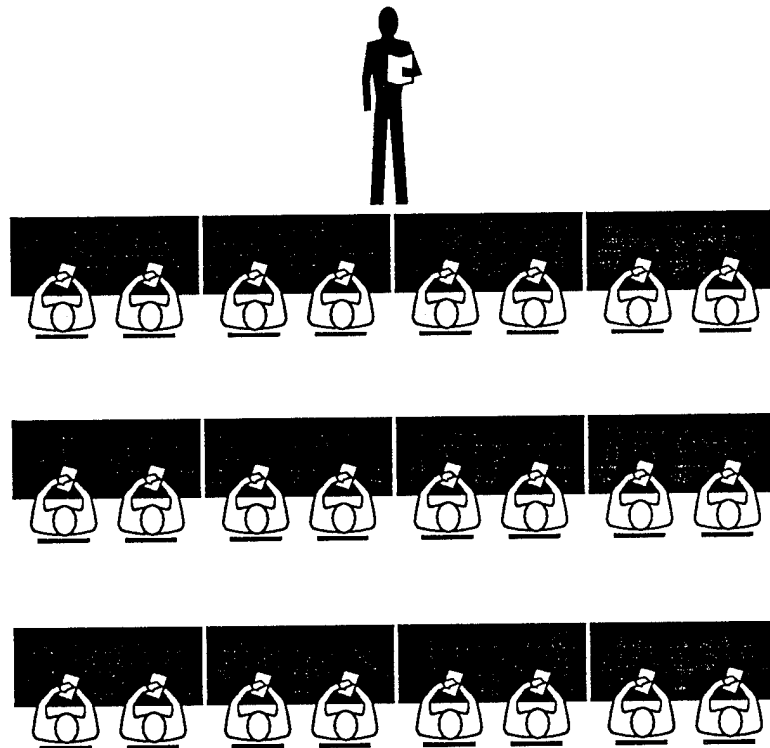
Students in traditional NAVLEAD classrooms sit with their teammates around tables, typically with six students per table, as illustrated in Figure 1a. A team consists of all the students at one table. This arrangement enables students to communicate easily with teammates, and allows facilitators to stroll around the room in close proximity to students. The VTT classrooms used in the present study were arranged as illustrated in Figure 1b. Students were still assigned to teams, though team members had to rotate to face one another during group work. In addition, this arrangement did not allow facilitators the same intimacy with students in local or remote classrooms that there was in the traditional arrangement.



(a)



(b)



**Figure 1. Student table layout in NAVLEAD classrooms:**  
(a) traditional class, (b) VTT class.

The VTT classrooms were equipped with a fully interactive two-way video and audio VTT system. The local VTT classroom was equipped with an instructor camera, a student camera, an electronic presentation device, and a video easel camera. The instructor camera could be remotely controlled and was aimed at the instructor. The student camera was mounted at the front of the class and aimed to display a view of the students. The video easel camera was used to display material that might more commonly be displayed using an overhead projector. A camera operator/technician in the originating classroom selected cameras or other video input devices and controlled other aspects of audio and video using a control panel and/or infrared remote controls.

Students in the local VTT classroom observed facilitators and students in that classroom directly but could see students in the remote classrooms only on a large TV monitor. Students in remote classrooms observed either facilitators or students in the local classroom on a TV monitor, depending upon which camera was selected. Generally the NAVLEAD instructor/facilitator was on the monitor until a student spoke. Then the camera pointing at the student speaking was selected. Selection was done by the operator/technician in the originating classroom.

Visual aids were presented on a TV monitor using one of two devices. The video easel camera could be used to display paper or transparencies. A General Parametrics Corporation *VideoShow* electronic slide presentation device could be used to display materials stored as computer files.

### **Training Adaptations**

Training was adapted for VTT through a working collaboration between representatives of the CESN and the NAVLEAD school at Little Creek. No modifications were made to the content of lectures or class written materials. VTT and traditional class lengths were identical. However, the VTT classes differed in some ways from the traditional classes:

- Instructional transparencies were presented on TV monitors rather than projected on screens. Visuals or transparencies could be shown directly on the video easel camera or were converted for display on the computer-based presentation device.
- All posters were converted to paper hard copy form. Copies of the posters were provided to students instead of being posted on walls.
- Students were briefed regarding the network and encouraged to become medium conscious, for example, by pressing a button on the microphone before speaking so that they could be heard by students at other sites.
- Facilitators limited their range of body movement to remain on camera, as well as their rate of motion to prevent image jerkiness associated with the rate of video transmission.
- Facilitators made special efforts to maintain participation by students at remote sites, for example, by soliciting comments and directing questions at individuals.
- Facilitators used the video easel camera instead of a white board or flip charts for compiling classroom comments.

## **Instructor Training**

Several different instructors (facilitators) delivered training during the study. Instructors team taught the classes. Instructors were familiarized with the audio and video equipment and practiced equipment operation and class procedures. The total training period per instructor was approximately two days, most of it devoted to practice teaching. None of the instructors were given or had previously received training in camera presence, articulation, graphics production, or other skills of TV professionals.

## **Results**

Traditional, VTT local, and VTT remote treatment conditions are compared below for each of the five data collection instruments, Q.1, Q.2 and Q.4 through Q.6. The principal results reported here combined LPO and CPO students in the respective treatment groups, except for Q.5 where different critiques were used for LPOs and CPOs. The pattern of results for LPO and CPO students was generally similar and the rationale for combining the data was that the number of students or data points in some treatment conditions was too small for separate analyses.<sup>3</sup> Those instances where interesting LPO/CPO differences were obtained are noted below (summaries for the separate groups are given in Appendix H for the interested reader). The main observation resulting from comparing LPO and CPO students was that the ratings by CPO students were generally lower or were more critical of VTT than were those of LPO students.

### **VTT Student Questionnaire (Q.1)**

Student attitudes were measured with a post-course questionnaire (Appendix B) which contained a series of statements to be rated, multiple-choice questions, and open-ended questions. Questionnaires were completed by a total 96 students participating in VTT class convenings. The results are presented in terms of comparisons between 24 students in local (originating) classrooms and 72 students in remote classrooms (there were 28 LPO and 44 CPO VTT remote students and only 15 LPO and 9 CPO VTT local students).

### **Student Ratings**

The statements rated by students (items 1-17 in Appendix B) were grouped in three categories (video, audio, and VTT procedures). Statements were rated on a 5-point scale with a midpoint of 3 using the following scale values and labels: (1) strongly disagree, (2) disagree, (3) neither agree/disagree, (4) agree, and (5) strongly agree.

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<sup>3</sup>There are several instances where a treatment condition would be under-represented when LPO and CPO data are not combined. First, only one traditional LPO class was conducted instead of two. Second, a smaller than expected number of students appeared at VTT local sites (only 9 CPO and 15 LPO students completed Q.1 and Q.2). Third, some sites did not collect or return all questionnaire measures. Although separate LPO and CPO summaries appear in Appendix H, it should be cautioned that statistics for the small number of VTT local students are less stable and subject to error.

Figure 2 shows the mean ratings computed for VTT local and VTT remote classrooms, with LPO and CPO students combined for each type of classroom. Given that the average rating for each of the items was above the midpoint on the rating scale, most students gave positive ratings to the dimension being measured. Differences between local and remote classrooms were small and generally do not show interesting patterns. Students in both local and remote classrooms were, in general, positively disposed toward several different aspects of the VTT learning environment, a result that generally parallels previous VTT research (see Simpson et al., 1990, 1991, 1992). The ratings were slightly lower for the remote site on most but not all questions. Over all 17 questions, the average rating for the remote site (3.93) was slightly lower than for the local site (4.08), a difference of only 0.15. One-way analyses of variance (ANOVA) were conducted to determine the statistical significance of rating differences between local and remote classrooms. No statistically significant differences between were found between local and remote classrooms on any of the 17 questions for the combined LPO and CPO data. Similar results were also found in the evaluation of the Division Officer course, where only items 2 and 3 were significant, indicating slightly greater audiovisual problems for remote students (Simpson, et al., 1995).

Over all 17 items, the average rating given by CPO students (3.75) was consistently lower than that given by the LPO students (4.22), about .47 units lower for the CPOs on the five point scale (LPO and CPO subgroup results for Q.1 are in Appendix H, Tables H-1 and H-2). Were the LPO and CPO data to be considered separately, then again there would be no significant treatment group differences for any of the 17 questions for the LPO students. For CPO students, only three questions would be statistically significant: question 3 ( $F(1,51) = 4.54, p < .05$ ) and question 6 ( $F(1,51) = 4.30, p < .05$ ) where both would show that the local site provided lower ratings, and question 14 ( $F(1,50) = 4.39, p < .05$ ) where the remote site provided a lower rating. Responses to these questions indicate that local CPO students experienced more problems in reading graphics and in hearing the instructors voice, while remote CPO students experienced more VTT technical problems. These differences do not appear to be systematic and probably reflect problems during certain class convenings.

### Multiple-Choice Questions

Student perceptions of their opportunities to interact and their preference for a method of instruction were assessed with multiple-choice questions (items 18-22 in Appendix B). Items 18-20 had three choices and items 21 and 22 had two. Percentages of response to each choice were calculated for local and remote classrooms, and Chi Square tests were used to compare response distributions by classroom.

Figure 3a shows student responses to question 18, which asked "How did the VTT method of instruction affect your opportunities to interact with the instructor?" VTT local students most often responded that their opportunities were unaffected or were greater. VTT remote students most often indicated fewer opportunities, followed by "no effect." Thus, fewer opportunities to interact were more likely to be reported by remote students (46%) than by local students (17%). A Chi Square test showed that the distribution of responses differed, being approximately at the critical value for significance ( $\chi^2(2) = 5.94, p = .05$ ).

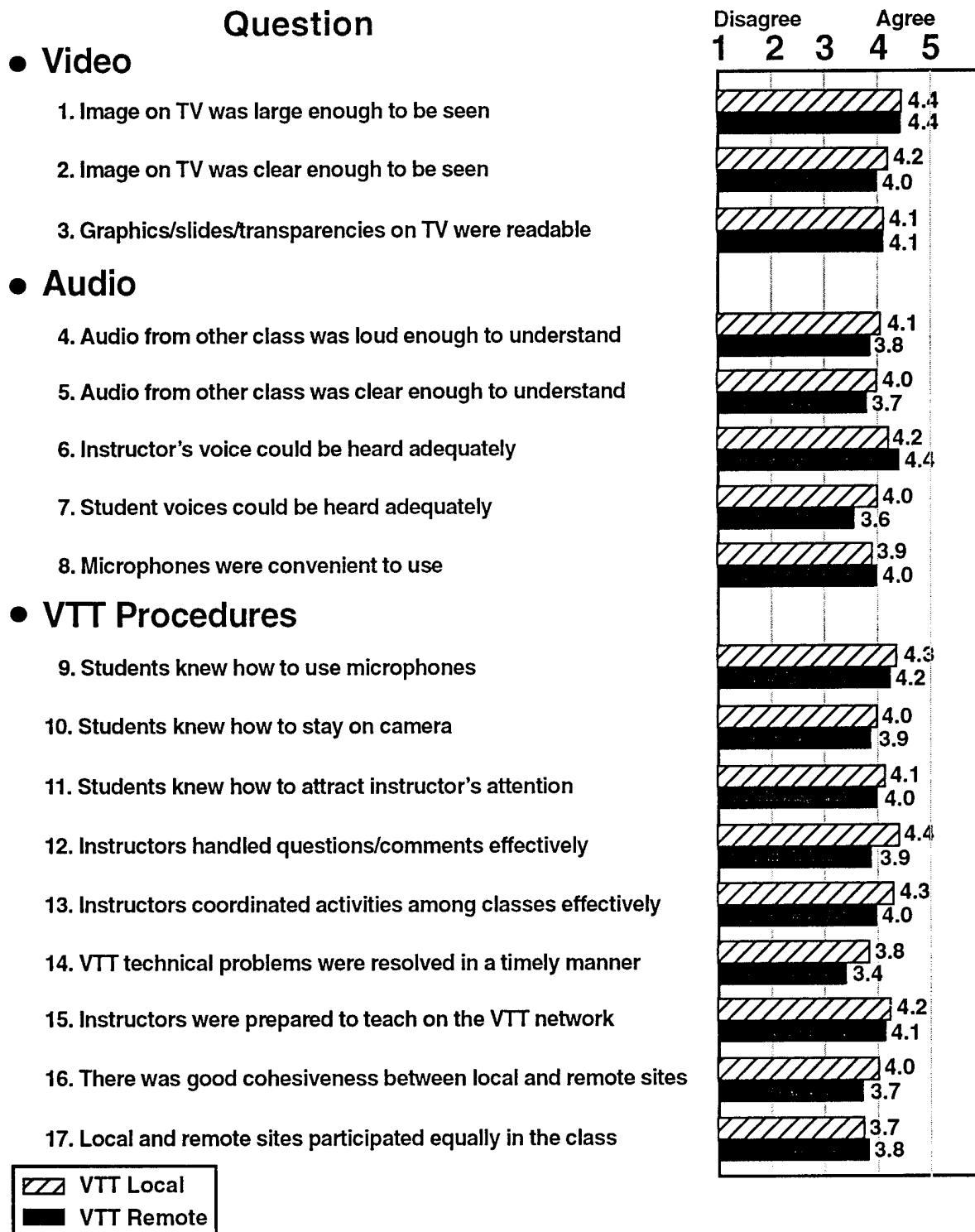
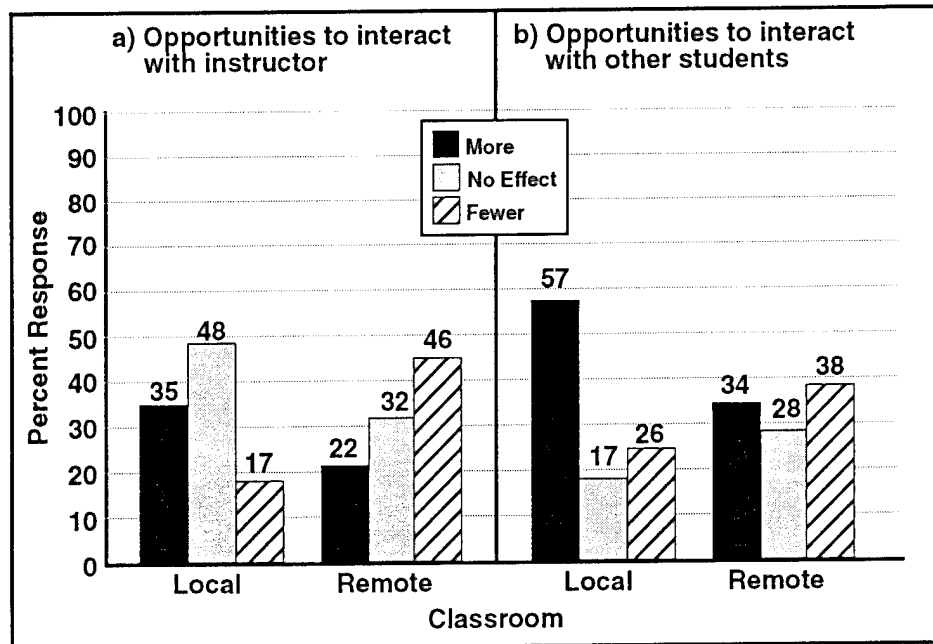


Figure 2. VTT Student Questionnaire responses (Q.1).

Figure 3b shows responses to question 19, which asked “How did the VTT method of instruction affect your opportunities to interact with other students?” The majority of VTT local students said there were more opportunities to interact, whereas VTT remote students were more evenly divided in their opinion. A Chi Square test showed no significant difference among the distribution of responses, ( $\chi^2(2) = 3.77, p > .05$ ).

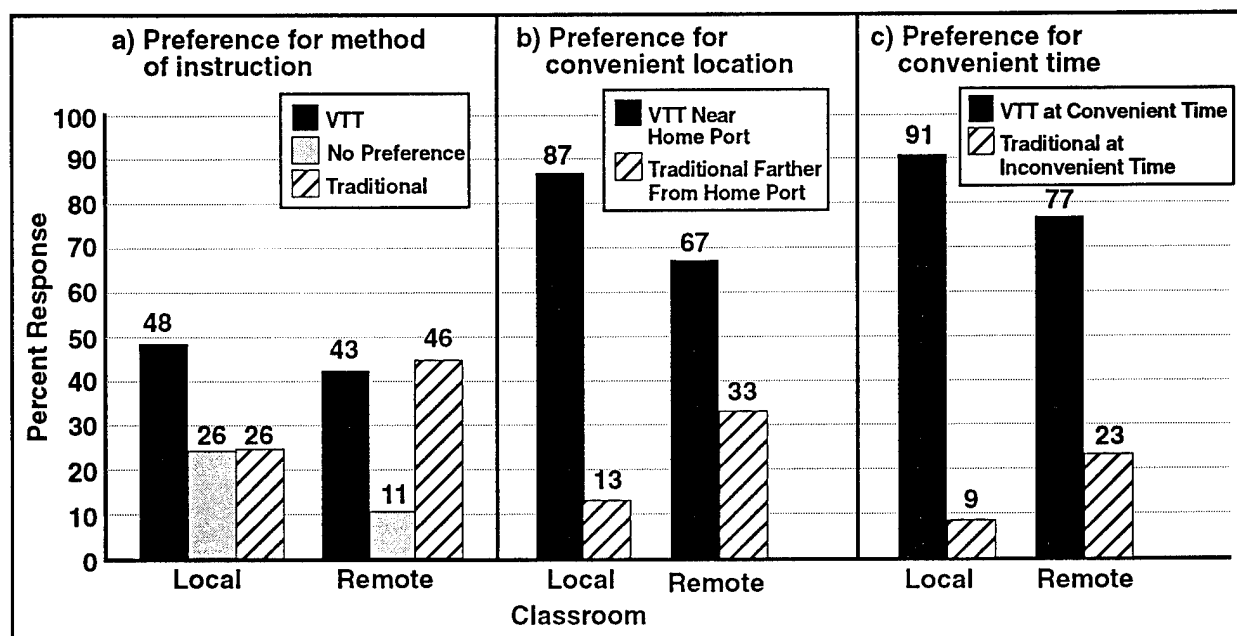


**Figure 3. VTT Student Questionnaire (Q.1) responses to items 18 and 19 on how VTT affected opportunities to interact with the instructor or other students.**

Figure 4 reports VTT student preferences for a method of instruction and its convenience (questions 20, 21, and 22). Figure 4a shows the results for question 20, which asked “Which method of instruction would you have preferred for this course?” Almost one half of VTT local students preferred VTT, and the remainder were equally split between having no preference or preferring traditional instruction. Responses by VTT remote students were more polarized and suggest less of a preference for VTT as a method of instruction. Traditional and then VTT methods of instruction were preferred at similar levels, with only about a tenth expressing no preference. A Chi Square test showed that these distributions did not differ significantly, ( $\chi^2(2) = 4.20, p > .05$ ). However, LPO and CPO students showed clear differences in their responses to this particular question. The VTT instruction was preferred by the majority of both local (64%) and remote (67%) LPO students, whereas traditional instruction was preferred by the majority of both local (56%) and remote (60%) CPO students.

Questions 21 and 22 assessed student preferences in terms of situations where VTT would be more convenient. It is clear from Figures 4b and 4c that most students would chose VTT if it were more convenient than traditional instruction. Question 21 was: “Which of the following would

you prefer?" (a) "Enrolling in a VTT course near your home port" or (b) "Enrolling in a traditional (live) course farther (TAD) from your home port." The majority of students in both classrooms preferred taking a VTT course nearby to a traditional course requiring travel. Local students were 20% more likely to make this choice than were remote students.



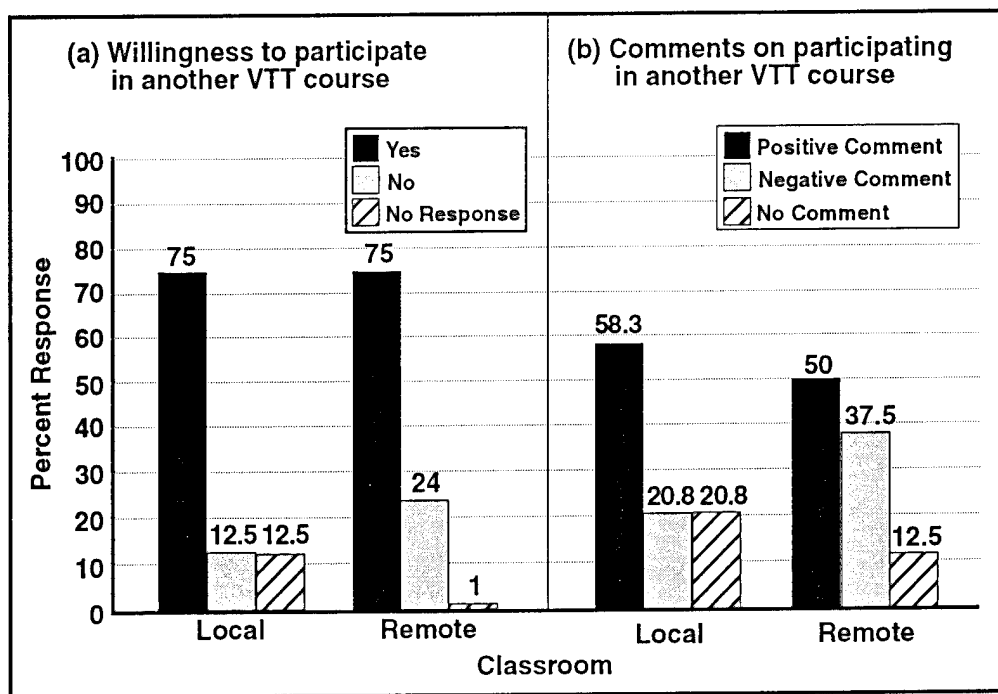
**Figure 4. Student preferences for method of instruction, location, and time on items 20, 21, and 22 of VTT Student Questionnaire (Q.1).**

Question 22 asked: "Which of the following would you prefer?" (a) "Enrolling in a VTT course at a time convenient to your time schedule" or (b) "Enrolling in a traditional (live) course at a time inconvenient to your time schedule." The majority of students in both classrooms preferred attending a VTT course at a convenient time to a traditional course at an inconvenient time. Local students were 14% more likely to make this choice than were remote students.

### Comments

Student comments were solicited with question 23 ("If you had a choice, would you take another VTT course?"), to which students answered yes or no, and then explained their response by writing in comments. Figures 5a and 5b show the responses to this two-part question in terms of type or response for local and remote classrooms.

Figure 5a shows responses to the first part of the question. Three quarters of the students in both local and remote classrooms answered "yes" to the question, indicating that they would take another VTT course. There was little difference between local and remote students other than remote site students were a little more likely to respond "no" than local site students who equally often said "no" or failed to answer the question.



**Figure 5. VTT student preference and comments on taking another VTT course for the two parts of item 23 (Q.1).**

The second part of question 23 requested students to write comments in reference to the first part of the question. Overall, one half (52%) of the students gave some type of positive comment and one third (33%) made a negative comment (15% made no comment). Figure 5b shows that slightly more than half of the 24 VTT local students had a positive comment and about a fifth had a negative comment. For the 72 VTT remote students, half of the comments were positive, but negative comments (37.5%) were at a somewhat higher level than those given by the local students. Among those providing comments, the distribution of positive and negative comments among the local and remote groups did not differ significantly by a Chi Square test ( $\chi^2(1) = 1.67$ ,  $p > .05$ ).

CPO students were much more likely to provide negative comments than were LPO students. For the LPO classes, VTT local students gave more positive (66.6%) than negative (6.6%) comments, and VTT remote students gave more positive (71.4%) than negative (17.8%) comments. For the CPO classes, VTT local students gave the same percentage of positive (44.4%) and negative (44.4%) comments, and VTT remote students gave fewer positive (36.4%) than negative (50%) comments.

In order to summarize the type of comments provided by students, both positive and negative student comments were grouped into broad categories with both treatment groups combined. Overall, the half of the students who made positive comments primarily mentioned interaction (20%) that was beneficial across sites, their (mostly undefined) positive experience (20%), benefits of the course content (18%), cost benefits of VTT (16%), and the VTT technology itself



(10%) (the remaining 16% fell in diverse categories). The third of the students who gave negative comments mentioned technology (34%) such as “down-time” or looking at a screen, criticism associated with the instructor (28%) such as preferences for face-to-face interaction, comments on the interaction being less effective or personal (19%), and dissatisfaction with course content (16%) suggesting VTT was not appropriate for the course.

### **NAVLEAD Student Questionnaire (Q.2)**

Student attitudes toward the instruction were measured with a post-course questionnaire (Appendix C) that contained 27 rating statements and three open-ended questions. This NAVLEAD Student Questionnaire (Q.2) addressed instructional issues without reference to VTT, whereas the VTT Student Questionnaire (Q.1) addressed VTT issues and only permitted the comparison of VTT local and remote sites. The broader coverage provided by Q.2 allowed it to be administered regardless of whether VTT was involved and permitted comparisons between traditional, VTT local, and VTT remote students. The questionnaire was completed by a total of 183 LPO and CPO students (88 traditional, 24 VTT local, and 71 VTT remote).

### **Student Ratings**

The statements rated by students (items 1-27 in Appendix C) were grouped in six categories (instructor performance, students/teams, learning activities, training aids, interaction/participation, and overall course rating). The statements were rated on the same 5-point scale as used for Q.1, with 1 indicating “strongly disagree,” 3 indicating “neither agree/disagree,” and 5 indicating “strongly agree.”

Figure 6 shows the mean ratings on each item with the LPO and CPO students combined within each of the three treatment conditions. Most students gave positive ratings to the dimension being measured. Group averages on each of the items are above the midpoint on the rating scale and the majority fall between “agree” and “strongly agree.” Comparison of the treatment groups in terms of the overall average of the 27 items indicates that highest ratings were given by traditional students (4.7), followed by VTT local students (4.3), and then by VTT remote students (4.1). This overall trend is seen in most individual items where students tended to respond similarly over the entire questionnaire. However, the magnitude of rating differences between the groups varied somewhat by item as described below.

An analysis of variance was computed for each item to determine the statistical significance of rating differences among traditional, VTT local, and VTT remote classrooms. The degrees of freedom and F ratio results for these main effect tests are shown in the ANOVA T-L-R columns of Table 2. If a main effect was significant, Tukey HSD tests were also computed to examine which of the pairwise mean differences contributed to the effect. Mean differences that were significant at the .05 level are shown by asterisks in the last three HSD columns of Table 2 for the pairwise combinations among traditional (T), VTT local (L), and VTT remote (R) conditions, i.e., T-L, T-R, L-R.

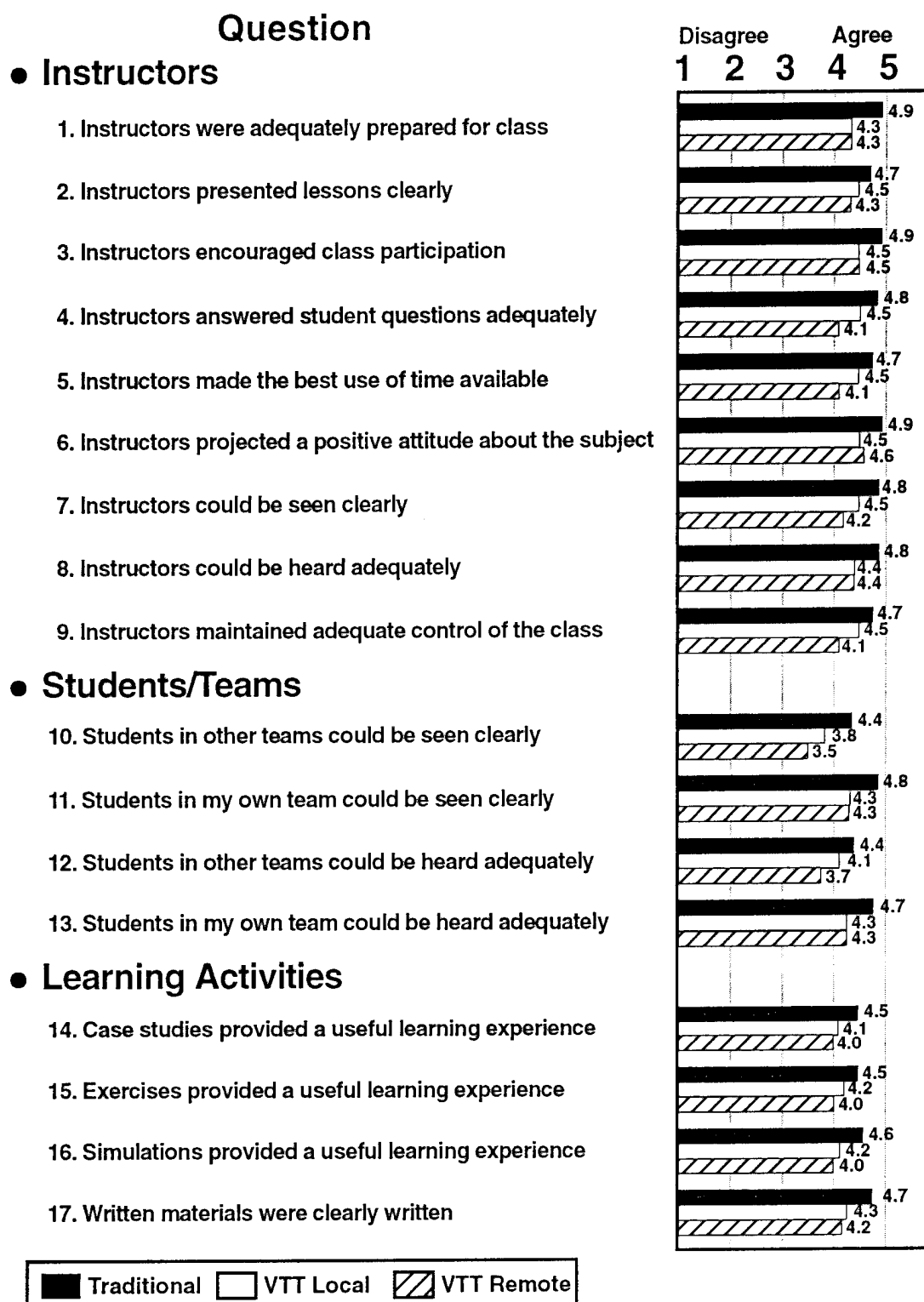


Figure 6. NAVLEAD Student Questionnaire responses (Q.2).

## Question

### ● Training Aids

18. Training aids were valuable in supporting instruction

19. Training aids were used effectively

20. Details of training aids could be clearly seen

### ● Interaction/Participation

21. Interaction between instructors and students was sufficient to support learning objectives

22. Interaction among the members of my team was sufficient to support learning objectives

23. Interaction among the different teams was sufficient to support learning objectives

24. Class participation was sufficient to support learning objectives

### ● Overall

25. Compare the instructor(s) to Navy instructors who have taught you in the past

26. Compare the course to other Navy courses you have taken in the past

27. Rank how well the course provided you with skills that can be applied on the job

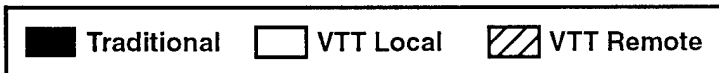
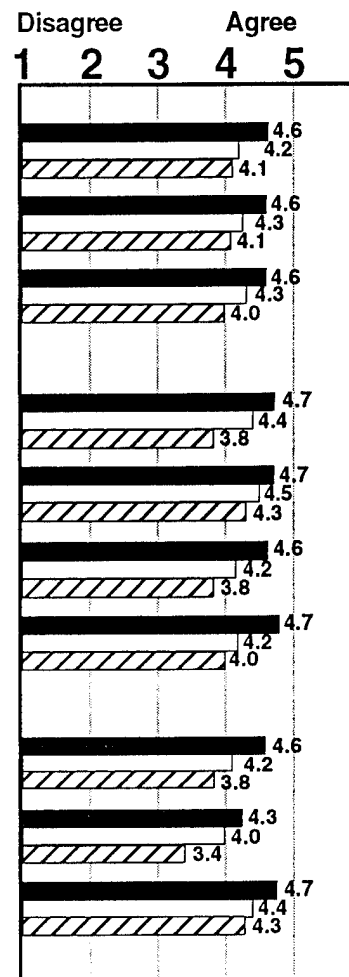


Figure 6. (Continued).

Table 2

## Statistical Comparisons for NAVLEAD Student Questionnaire (Q.2)

Question	ANOVA T-L-R		Mean Differences and Tukey HSD Comparisons		
	DF	F	T-L	T-R	L-R
<b>INSTRUCTORS</b>					
1. Instructors were adequately prepared for class	2,180	11.57**	0.55*	0.54*	-0.01
2. Instructors presented lessons clearly	2,180	5.99**	0.26	0.41*	0.15
3. Instructors encouraged class participation	2,180	7.35**	0.36	0.39*	0.03
4. Instructors answered student questions adequately	2,180	13.25**	0.29	0.61*	0.32
5. Instructors made the best use of time available	2,180	11.06**	0.23	0.58*	0.35
6. Instructors projected a positive attitude about the subject	2,180	5.80**	0.38*	0.32*	-0.06
7. Instructors could be seen clearly	2,180	8.96**	0.31	0.56*	0.25
8. Instructors could be heard adequately	2,180	7.25**	0.38	0.45*	0.07
9. Instructors maintained adequate control of the class	2,180	10.95**	0.22	0.62*	0.40
<b>STUDENTS/TEAMS</b>					
10. Students in other teams could be seen clearly	2,178	14.29**	0.59*	0.84*	0.25
11. Students in my own team could be seen clearly	2,177	9.77**	0.54*	0.49*	-0.05
12. Students in other teams could be heard adequately	2,176	9.48**	0.22	0.69*	0.47
13. Students in my own team could be heard adequately	2,176	5.69**	0.47*	0.39*	-0.08
<b>LEARNING ACTIVITIES</b>					
14. Case studies provided a useful learning experience	2,179	6.73**	0.38	0.51*	0.13
15. Exercises provided a useful learning experience	2,179	7.01**	0.32	0.50*	0.18
16. Simulations provided a useful learning experience	2,179	7.38**	0.34	0.51*	0.17
17. Written materials were clearly written	2,179	5.49**	0.32	0.41*	0.09
<b>TRAINING AIDS</b>					
18. Training aids were valuable in supporting instruction	2,178	10.65**	0.46*	0.57*	0.11
19. Training aids were used effectively	2,177	10.70**	0.32	0.55*	0.23
20. Details of training aids could be clearly seen	2,176	9.56**	0.23	0.56*	0.33
<b>INTERACTION/PARTICIPATION</b>					
21. Interaction between instructors and students was sufficient to support learning objectives	2,177	24.77**	0.35	0.98*	0.63*
22. Interaction among the members of my team was sufficient to support learning objectives	2,176	5.19**	0.26	0.40*	0.14
23. Interaction among the different team was sufficient to support learning objectives	2,177	15.50**	0.43	0.80*	0.37
24. Class participation was sufficient to support learning objectives	2,177	10.90**	0.44	0.62*	0.18
<b>OVERALL</b>					
25. Compare the instructor(s) to Navy instructors who have taught you in the past	2,178	12.92**	0.40	0.78*	0.38
26. Compare the course to other Navy courses you have taken in the past	2,178	12.28**	0.30	0.87*	0.57
27. Rank how well the course provided you with skills that can be applied on the job	2,178	3.95*	0.23	0.35*	0.12

Note. Scale is 1-5 for mean differences: T-L = Traditional-Local; T-R = Traditional-Remote; L-R = Local-Remote.

\* $p < .05$ .

\*\* $p < .01$  (Tukey HSD comparisons were judged significant at  $p < .05$ ).

A significant overall ANOVA main effect was found on each of the 27 rating items for the combined LPO and CPO data. The Tukey HSD multiple comparison tests indicated that the primary source of these differences results from significantly higher ratings of the traditional group over the VTT remote group. Significant mean differences between traditional and VTT remote groups (T-R) appeared on all 27 items. Only six items showed significantly higher ratings for the traditional group over the VTT local group (T-L). Only one question showed a significantly higher rating for the VTT local group over the VTT remote group (L-R). In terms of mean differences over all 27 rating items combined, traditional classes are about 0.6 units higher than VTT remote and 0.4 units higher than VTT local classes, with the two VTT groups differing by about 0.2 units.

The largest mean differences (over 0.6 units) observed were for 10 comparisons concerned with several related clusters of topics. These concerned instructors answering questions and maintaining control of the class (items 4 and 9), being able to see and hear students in other teams (10 and 12), class participation and interaction with instructors or among teams (21, 23 and, 24), and overall comparisons to past instructors or courses (25 and 26).

The overall number of significant differences and the magnitude of the response pattern shown for the combined LPO/CPO data above tend to reflect that of the somewhat more numerous CPO subgroup. Inspection of the separate LPO and CPO response patterns revealed that most significant differences resulted from the CPO subgroup and very few from the LPO subgroup (subgroup results are given in Appendix H, Tables H-3, H-4, H-5). Had the subgroups been considered separately, 27 items would have been significant for CPOs, but only 8 for LPOs where the largest difference between means was only 0.57.

CPO students were somewhat more critical overall in their ratings than were LPO students. Over the 27 rating items, the average rating of CPOs (4.3) was about 0.3 units below that of the LPOs (4.6). The pattern of treatment group findings for these separate subgroups appears to differ somewhat in terms of the overall averages for all 27 items. For CPO students, the traditional group is about 0.7 units higher than either VTT local or VTT remote groups. For LPO students, the traditional group is about 0.2 units higher than VTT local and about 0.3 higher than VTT remote. Thus, the difference between VTT and traditional groups is much smaller for LPOs than for CPOs.

Several areas of commonality appear between the present results and the those from the prior study of DIVO students (Simpson, et al., 1995). In that study, 13 significant overall effects were found for items that primarily related to seeing and hearing students, teams, and instructors (items 7, 8, 10-13); or items related to interaction and participation (items 21-24). The largest differences observed in the present study were also in similar topic areas. Both studies also found treatment group differences that were generally not large, and ratings to be toward the positive end of the scale.

### **Open-Ended Questions**

Questions 28, 29, and 30 asked students what they like most about the course, what they liked least, and to provide any suggestions to improve the course, respectively. Response rates were calculated and the written responses to each open-ended question were exhaustively listed and

clustered into six broad categories described below in terms of percentages within each treatment group.

Over all treatment groups, students were somewhat more likely to respond about what they liked most (90%), than what they liked least (69%), or to suggest improvements (68%). This finding is similar to item 23 of the VTT Student Questionnaire (Q.1) where students were also more likely to respond with positive than negative comments on VTT. For the question on what they liked most, 92% of either traditional or VTT remote students responded, and 83% of the VTT local students responded. For the question on what they liked least, VTT remote students were more likely to respond (87%) than were traditional (59%) or VTT local (54%) students. Similarly, in providing suggestions for improvement, VTT remote students were again more likely to respond (90%) than were traditional (58%) or VTT local (42%) students. Thus, VTT remote students responded at the highest level on all three questions. Overall, LPO and CPO students were about equally likely to respond to the three questions.

Figure 7 summarizes the comment categories of 166 students who responded to question 28 on what they liked most about the course (more than one comment was given in 24 cases). In general, what students liked most about the course was some aspect of the course itself, and differences among the treatment groups do not appear to be systematic. The most frequent comment topic (about 40%) was related to interaction (communication among students and instructors). That was followed by comments about the instructors (comments directed toward the instructional staff), which were slightly less for VTT remote students. The next two most frequent comment categories were concerned with instructional strategies (how instructors arranged the course and its activities) and with subject matter or materials (related to the course content or physical materials used). The least frequent categories pertained to the VTT medium, technology or equipment, and to the room or other facilities of the command. The main differences among the treatment groups appear in somewhat greater responses by traditional students on instructional strategies, or somewhat fewer responses by VTT remote students on instructors and somewhat greater responses concerned with VTT and the subject matter.

Figure 8 summarizes the comment categories of 127 students who responded to question 29 on what they liked least about the course (more than one comment was given in 12 cases). The most frequent comment was related to instructional strategies, with the traditional and then VTT remote groups giving the most comments. The other relatively large category was comments made about the VTT medium and technology, with the VTT remote group being the most critical. Interestingly, a new category was required for this question because relatively large numbers of students provided a positive comment even though the question asked for least liked information. These unsolicited positive comments were primarily offered by the VTT local and traditional groups.

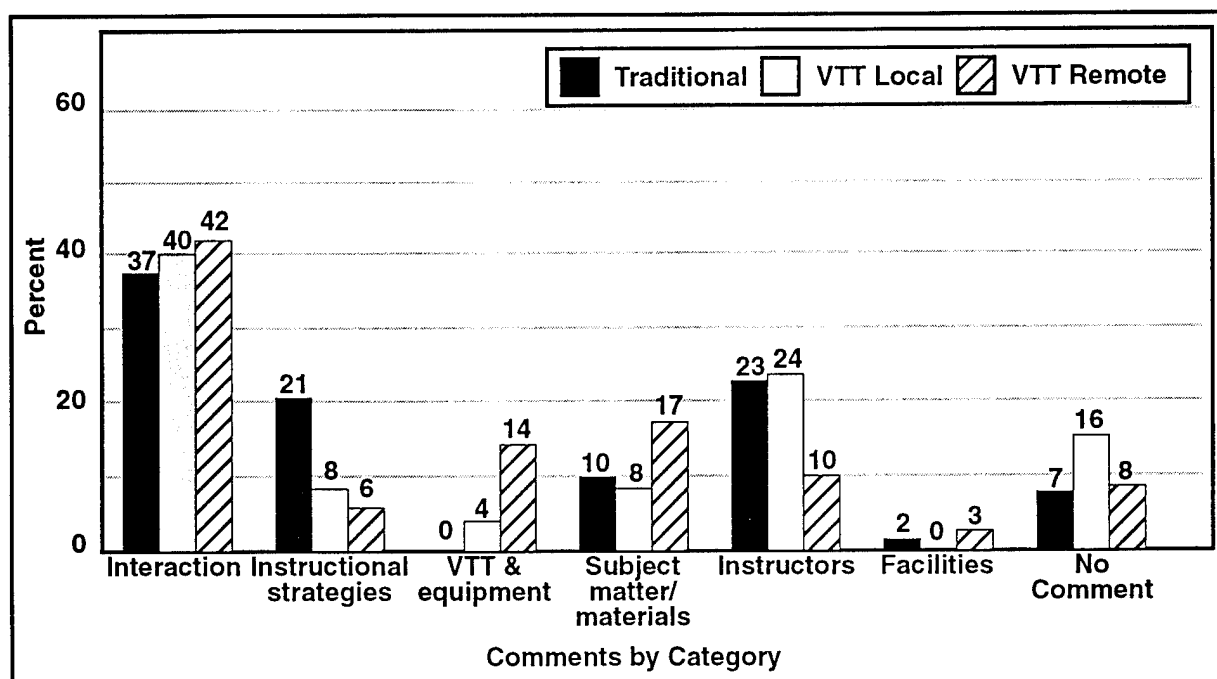


Figure 7. Responses to item 28 on NAVLEAD Student Questionnaire (Q.2).  
("What did you like the most about this course?").

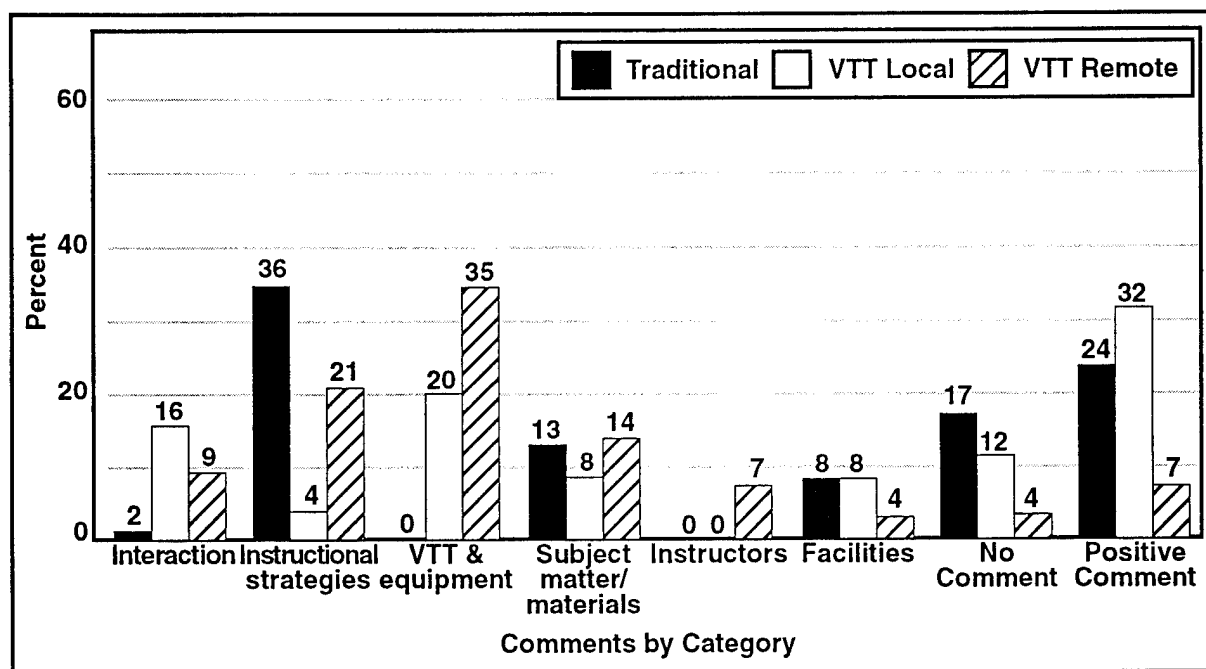
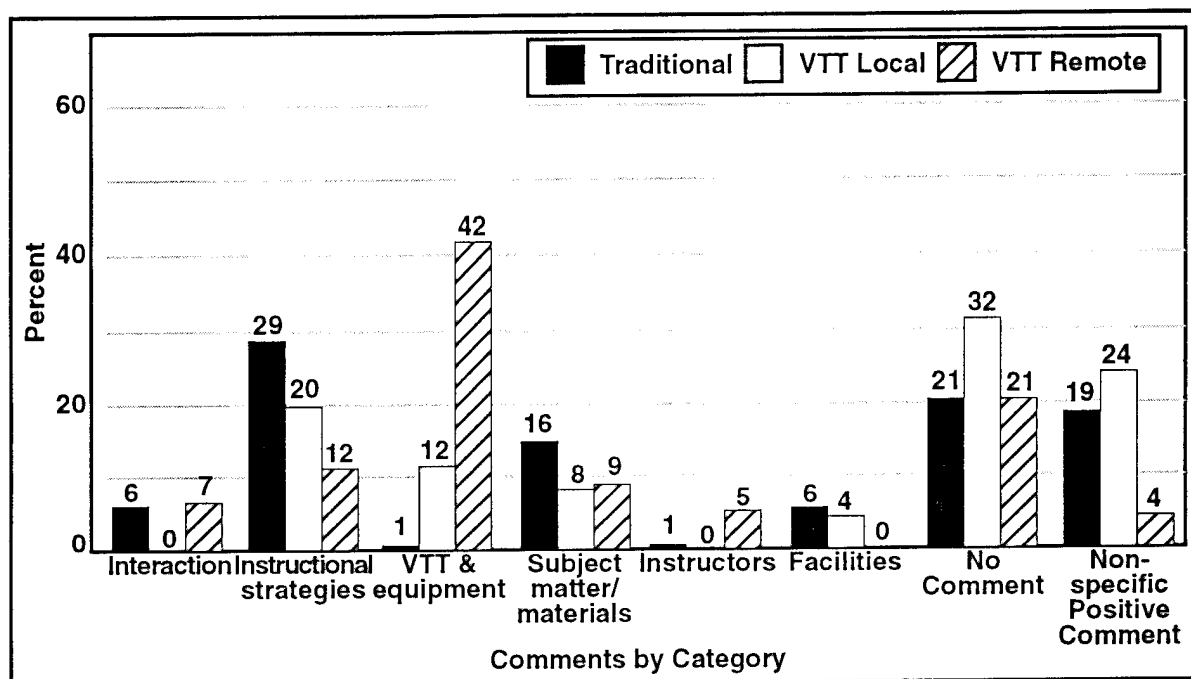


Figure 8. Responses to item 29 on NAVLEAD Student Questionnaire (Q.2).  
("What did you like the least about this course?").

Figure 9 summarizes the comment categories of 125 students for question 30 on suggestions to improve the course (more than one comment was given in 12 cases). The pattern of responses paralleled those for question 29 wherein the two most frequent comment categories were VTT and instructional strategies. The VTT remote students offered the most suggestions pertaining to VTT, while the traditional and then VTT local students offered the most suggestions pertaining to instructional strategies. Again, about one fifth of the comments by VTT local and traditional students were nonspecific positive comments, such as having enjoyed the course.



**Figure 9. Responses to item 30 on NAVLEAD Student Questionnaire (Q.2). ("Discuss any suggestions you have for improving the course.")**

#### **Facilitator/Observer Questionnaire (Q.4)**

Subject-matter expert perceptions of training quality were measured by having facilitators, observers, and instructors rate 14 different dimensions of the course using Q.4 (Appendix D). The ratings were completed daily at the end of a day, allowing progress on the different quality dimensions to be assessed over the week. VTT class observers, regardless of location, rated dimensions of both local and remote classes. The number of ratings actually obtained per day varied with the availability of raters and the applicability of a rating to the on-going activity in the class.

Three types of analyses were dictated by the form of the rating items. Five items allowed three-group comparisons between traditional, VTT local, and VTT remote conditions (items 5, 9, 11, 12, and 14). These five items provided two rating scale blanks to obtain separate ratings for VTT local and VTT remote sites (only one of these was answered for traditional classes). Eight items allowed two-group comparisons between the traditional and combined VTT local and remote conditions (items 1, 2, 3, 4, 6, 7, 8, and 10). One item allowed only the change over days



to be compared because it referred to interaction between VTT sites (item 13). Because some raters were not present on all days or did not complete some rating items over all days of the week, the effect of days could not be treated as a within-subjects repeated-measures factor in computing analysis of variance tests. Consequently, a two-way ANOVA design employing between-subject factors for treatment group and days was used (note that item 13 only allowed a one-way ANOVA for the effect of days). Results of these analyses are given in Table 3 and are discussed below. The columns of the table list the question, the treatment group variable (traditional, VTT combined, VTT remote, or VTT local), and then the ANOVA results for the treatment group variable, day of week, and their interaction.

**Table 3**

**Analysis Results for NAVLEAD Facilitator/Observer Questionnaire (Q.4)**

Question	Between Groups Comparison	ANOVA					
		Between Groups		Day of Week		Interaction	
		DF	F	DF	F	DF	F
1. Effectiveness of instructor's presentations	T vs. VTT	1,112	37.77**	4,112	1.75	4,112	0.99
2. Effectiveness of case studies	T vs. VTT	1,63	4.35*	4,63	0.63	4,63	0.10
3. Effectiveness of exercises	T vs. VTT	1,83	27.02**	4,83	1.61	4,83	0.27
4. Effectiveness of simulations	T vs. VTT	1,49	11.04**	3,49	0.30	3,49	0.22
5. Degree of instructor control	T vs. L vs. R	2,158	73.91**	4,158	0.09	8,158	0.72
6. Difficulty of conducting instruction	T vs. VTT	1,109	13.13**	4,109	0.55	4,109	0.22
7. Amount of instructor-student interaction	T vs. VTT	1,115	32.72**	4,115	1.26	4,115	1.09
8. Success in meeting learning objectives	T vs. VTT	1,114	42.90**	4,114	0.25	4,114	0.12
9. Amount of student participation	T vs. L vs. R	2,159	25.36**	4,159	4.42**	8,159	0.89
10. Amount of interaction among teams	T vs. VTT	1,97	31.22**	4,97	3.87**	4,97	0.14
11. Degree of team cohesiveness	T vs. L vs. R	2,153	1.39	4,153	8.99**	8,153	0.35
12. Amount of student-student interaction	T vs. L vs. R	2,155	5.19**	4,155	10.03**	8,155	0.73
13. Student interaction between classes	N/A-Days	N/A	N/A	4,75	2.12	N/A	N/A
14. Quality of student presentations	T vs. L vs. R	2,98	7.38**	4,98	2.21	8,98	0.85

\* $p < .05$ .

\*\* $p < .01$ .

Results for the combined LPO and CPO data are shown in graphic form in Figures 10a-n, which plot the average ratings for each item by day of week and treatment group (group is the site of the students, not that of the observer). The number of obtained ratings per item per day on which the means are based varied, averaging about 7 for the traditional classes and about 14 for VTT classes. The scale used for these ratings was (1) very low, (2) low, (3) average, (4) high, and

(5) very high. The majority of ratings on items are above the midpoint on the rating scale; most observers gave positive ratings to the dimension being measured.

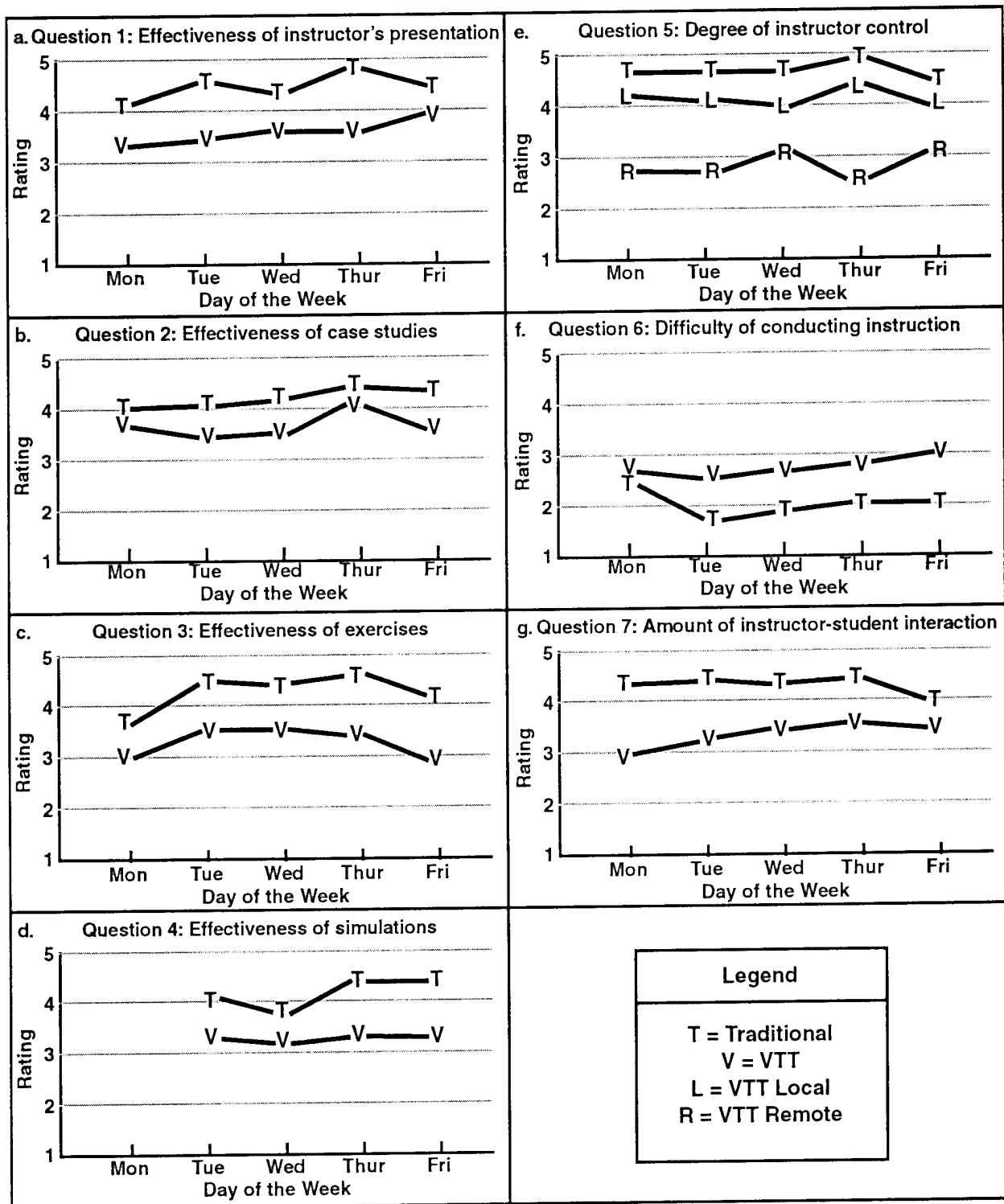


Figure 10. Facilitator/Observer Questionnaire (Q.4) ratings of course quality dimensions by group and day of week.

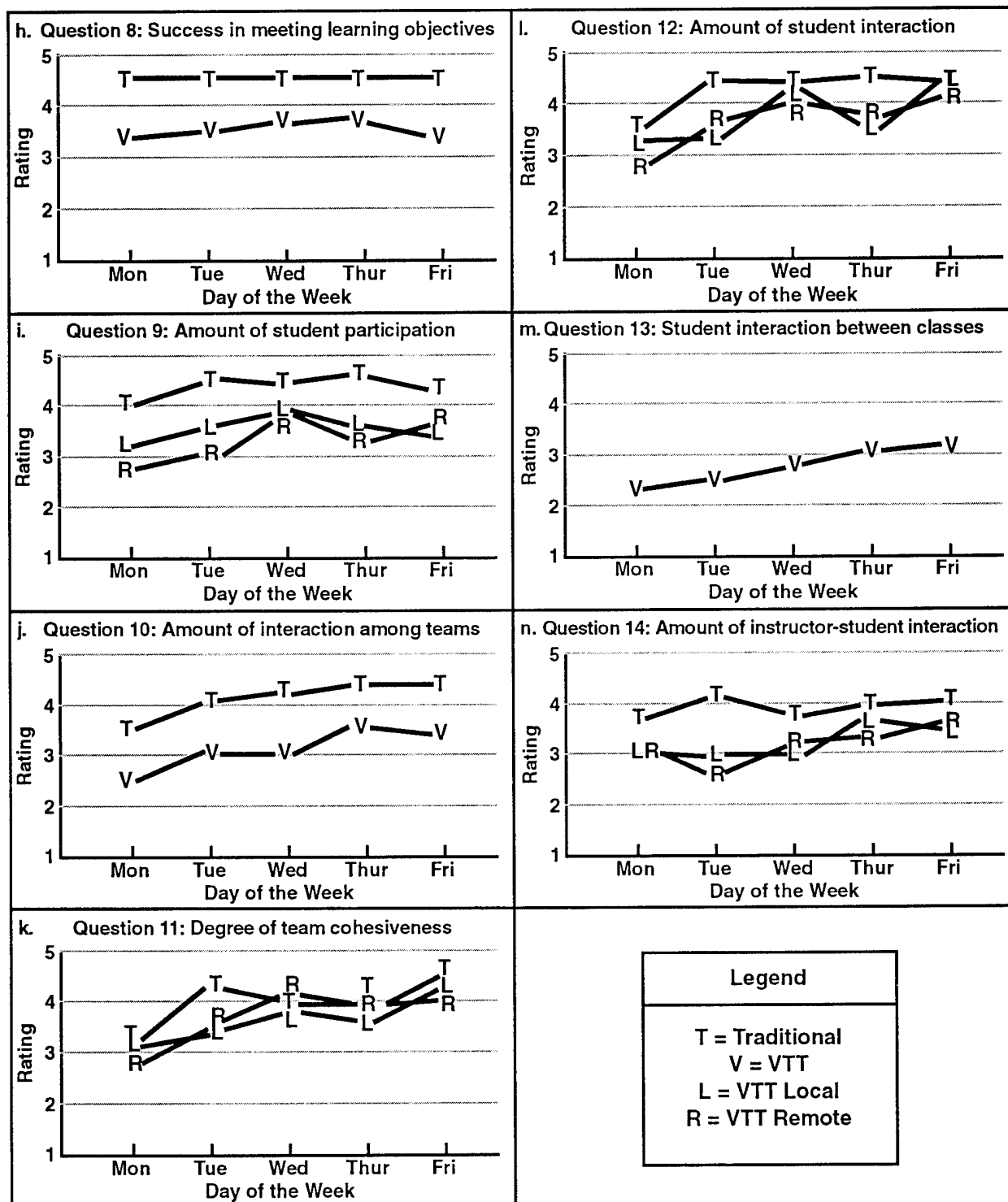


Figure 10. (Continued).

### **Traditional vs. VTT**

Significant between-group differences were found on 12 of the 13 items where treatment groups could be compared (Table 3). Item 11 was not significant, which indicated that team cohesiveness was similar among the three treatment groups. As seen in Figure 10, observers gave higher ratings for traditional classes than VTT classes on those items showing a significant difference among groups. These items span topics such as the instructor's presentation, various exercises, and items pertaining to participation and interaction. The average difference between traditional and VTT ratings is about three quarters of a rating unit for all data combined over days (excluding items 6 and 13). For this combined data, traditional ratings were somewhat above the "high" rating value with an average of about 4.2 and VTT ratings were between the "average" and "high" rating values with an average of about 3.5.

Differences between the VTT local and remote conditions were generally small on those items where separate ratings were made for these two sites. The differences were virtually the same on all items except item 5. The degree of instructor control for the remote site was rated substantially lower than that for the local site on item 5. A related finding from the responses for item 6 indicates that there was a greater perceived difficulty in conducting the instruction with VTT than with traditional classes.

Inspection of the average ratings for separate LPO and CPO subgroups revealed similar patterns. The overall difference between subgroups over all questions was small at about a tenth of a rating point. Average ratings over the entire week for LPO and CPO subgroups are given in Appendix H (Table H-6). Had these subgroups been considered in separate analyses, then the same number of treatment group effects would have resulted for CPOs (12 of 13) as for the combined groups, but fewer would result for the LPOs (6 of 13).

### **Day of Week**

Table 3 also shows that significant day of week effects were found on four rating items (9, 10, 11, and 12). All of the treatment groups generally show higher ratings as the week progressed, particularly over the first two or three days. It is clear that the traditional group has a higher rating in items 9 and 10, but this is less apparent in item 12 and in item 11 where no significant group effect was obtained. These items showing an increase over the week refer to dimensions having to do with student participation and interaction or with team interaction and cohesiveness. Two other items (7 and 13) also refer to these dimensions and although they show an increasing trend over the week for VTT students, no significant days effect was obtained. It appears that items bearing on student participation were most likely to increase over the week, suggesting an improvement in the ability of the training participants to interact with one another on different levels over time.

Table 3 shows that statistical interaction effects were absent. A significant interaction would indicate that the difference between the treatment groups changed in some manner over the days of the week. That no significant interactions were found on any of the items indicates that the rating pattern over days was similar for traditional and VTT group(s).

## Performance Activities (Q.5)

Several dimensions of student performance were assessed as students completed a classroom simulation activity. Their behavior was assessed in terms of facilitator/observer ratings on two versions of Q.5 (Appendices E and F). Ratings were made on a five point scale ranging from "strongly disagree" to "strongly agree." The specific exercises in which student behavior was rated were the Work Center Simulation Team Exercise on Skill Integration (for LPOs) and the USS Rice Simulation (for CPOs).

These Q.5 ratings represent a more focused evaluation of a specific task given to students than the previously discussed Q.4 ratings. The Q.4 ratings were made retrospectively at the end of a day for a number of different activities or course aspects during most of the week. By contrast, Q.5 was completed immediately following the performance activity at the end of the course where learning during the course could be reflected in behavior. It was a measure with a stronger behavioral component because it reflects performance on a simulated task designed to be more similar to on the job performance.

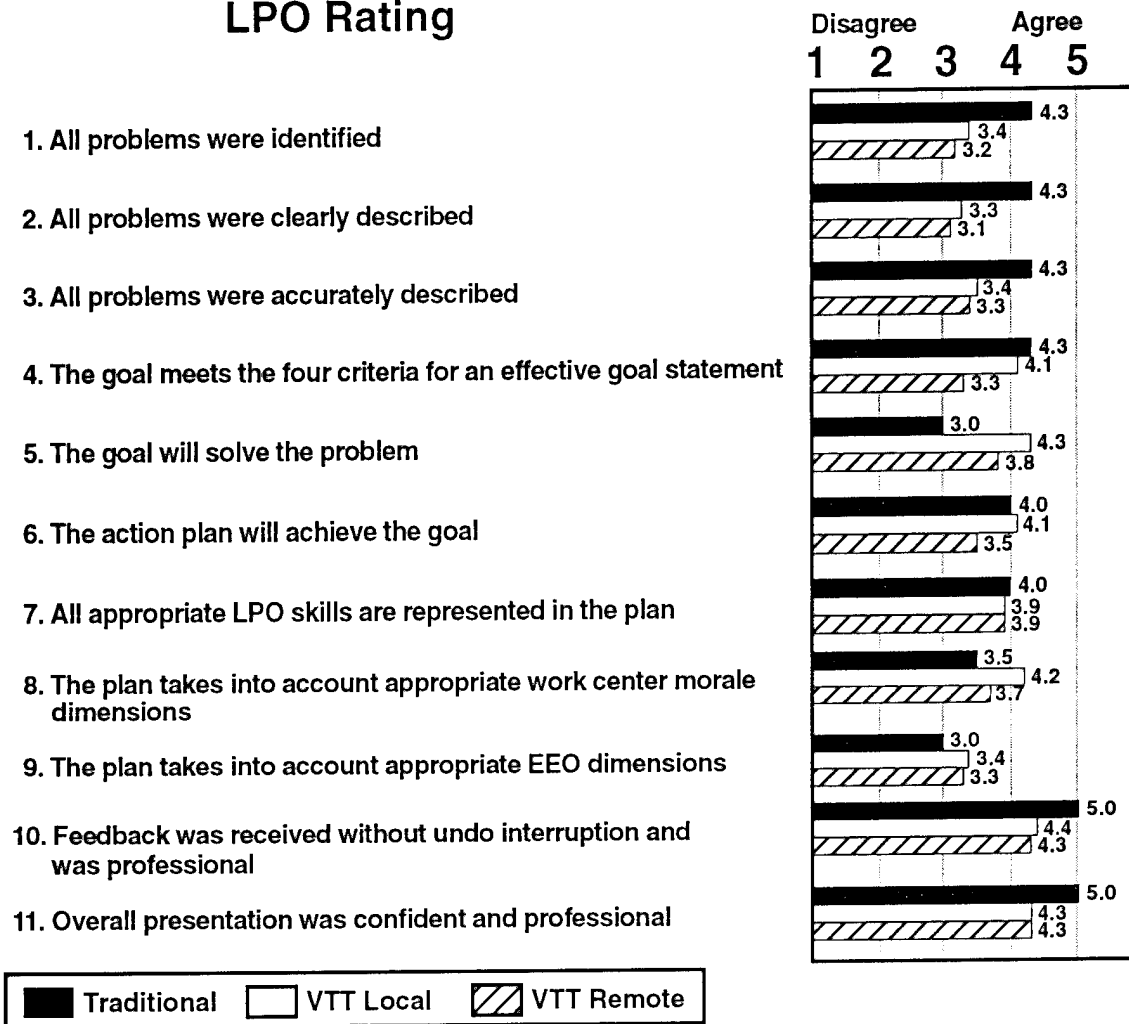
Traditional, VTT local and VTT remote treatment conditions were compared by computing one-way ANOVAs for each of the LPO and each of the CPO rating items. No significant differences were found among the three treatment groups on any of the 11 LPO ratings and none were found on any of the 12 CPO ratings. The number of obtained ratings per item varied by group and was small for two of the groups. For the traditional, local, and remote groups respectively, the median number of ratings recorded for LPOs was 4, 7 and, 21, while for CPOs it was 8, 5 and 18. Were all of the rating items combined in a multivariate ANOVA,<sup>4</sup> neither LPO nor CPO data sets would show a difference among the three treatment groups (For LPOs, the approximate F based on the Pillais trace statistic was  $F(22,40) = 1.41$ ,  $p > .05$  and for CPOs it was  $F(24,36) = 0.85$ ,  $p > .05$ ).

The averages for each rating item on the LPO Work Center Simulation are shown in Figure 11. Although no group differences were significant, rating items 1, 2, 3, 10, and 11 appear to favor the traditional group over the VTT groups, but some of the other ratings show little difference or favor the VTT groups (5, 8 and 9). Item 9 concerned taking account of EEO issues and stands out as a low rated item for all groups. The grand average over all 11 rating items was 4.0, 3.9 and 3.6 for the traditional, VTT local and VTT remote conditions. Thus, over all items the traditional and VTT local students received ratings at similar levels and were only slightly above the level of the VTT remote students.

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<sup>4</sup>MANOVA was conducted purely as an exploratory technique that is not fully appropriate because of the small number of observations relative to the number of variables. In order to retain all observers for this MANOVA, missing data for 3.6% of the LPO and 5.1% of the CPO observations was estimated with the AM missing data program from the BMD statistical package.

## LPO Rating



**Figure 11. LPO Performance Activities (Q.5) evaluator critique ratings for work center simulation team exercise.**

The averages for each rating item on the CPO USS Rice Simulation are shown in Figure 12. Although no group differences were significant, the items with the largest differences in favor of the traditional group are 7, 8 and 12. The grand average over all 12 rating items was 3.7, 3.3 and 3.2 for the traditional, VTT local and VTT remote conditions. Thus, over all items the VTT local and remote students received ratings at a similar level, which was slightly below that of the traditional students. Comparing Figures 11 and 12 shows that the level of ratings given to CPOs was generally lower than that given to LPOs (about a third of one rating unit overall).

## CPO Rating

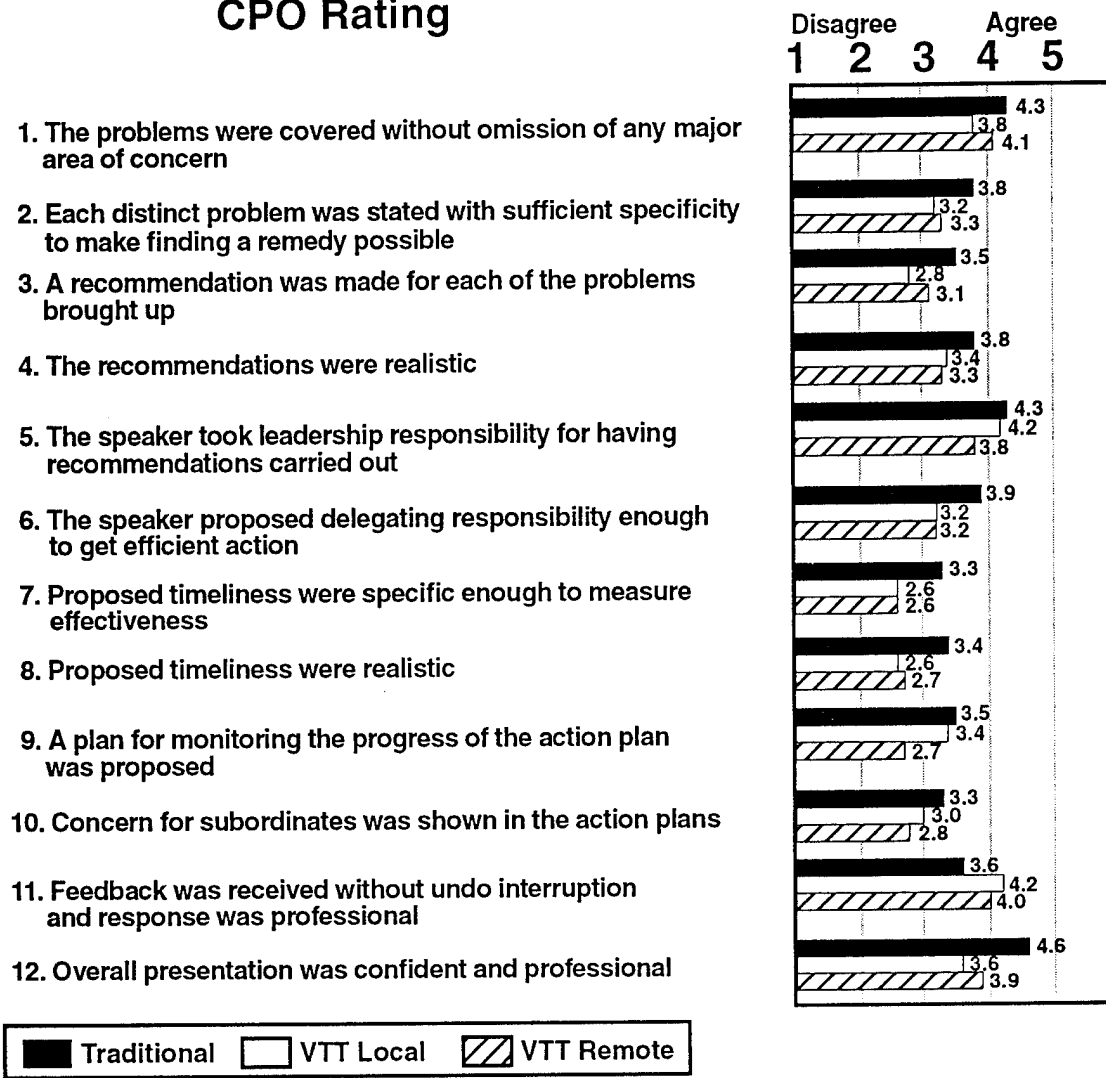


Figure 12. CPO Performance Activities (Q.5) evaluator critique ratings for Rice presentation.

### Class Participation Tally (Q.6)

Class participation was assessed by having an observer record on Q.6 (Appendix G) the number of student-initiated questions and comments within a classroom. Observers were to have recorded these interactions daily during two one-hour intervals (0900-1000 and 1300-1400). The Q.6 participation tally was completed by observers in 17 LPO and CPO classrooms for the interactions from that classroom (3 traditional, 3 VTT local, and 11 VTT remote classrooms).

The raw tally data were transformed into a measure that reflects the amount of participation relative to the number of contributing students (number of interactions per person per hour, as given in Appendix H, Tables H-7 and H-8). This measure was devised to account for several

inequities that varied among the treatment conditions in terms of the number of students at a site, the number of sites, amount of recording time, and duplicated recording time among simultaneous VTT sites.<sup>5</sup> Tallies from the previous study of DIVO students (Simpson, et al., 1995) were also transformed. This allowed a direct comparison to the LPO/CPO data, which would not otherwise be comparable because the DIVO study reported per team basis interactions that were not possible to calculate with the present data. The interactions per student per hour measure was calculated for the treatment groups overall, for individual sites, and for each day at a site. Calculating this measure for each day at each site allowed a sufficient number of observations for testing significance by two-way analysis of variance with the three treatment groups as one factor and the five days of the course as the second factor.

The combined LPO and CPO interaction data are shown in the left hand bars of Figure 13. A higher level of interaction is shown by the VTT local group than by the traditional group, and the lowest level is shown by the VTT remote group. An ANOVA revealed that there were no significant differences among the three treatment groups,  $F(2,66) = 1.36$ ,  $p > .05$ , among days of the week,  $F(4,66) = 0.18$ ,  $p > .05$ , or for an interaction between days and groups,  $F(8,66) = 0.53$ ,  $p > .05$ .

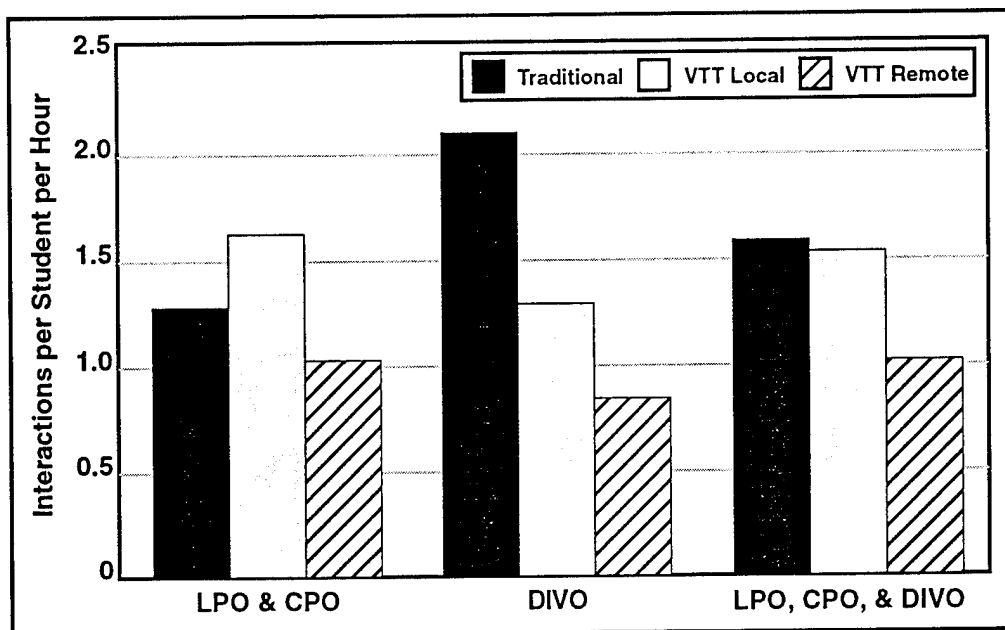
The middle bars shown in Figure 13 show the recalculated results for the DIVO classes previously studied by Simpson et al. (1995). The figure shows that the traditional group had a higher level of interaction than the VTT local group, and that the lowest level is found in the VTT remote group. The pattern shown with this new per-student, per-hour measure is similar to that reported by Simpson et al. using a per team measure. In that study, it was found that the high average level of the traditional group resulted from one of the two traditional classes responding at a very high level that was twice that of the other traditional class.

Although both the LPO/CPO and DIVO data in Figure 13 show fewer interactions for the remote group, the relative level of traditional and local groups was inconsistent for the two studies. This variability may result from the relatively small number of classes that comprise these subsets of the data. An alternative approach to drawing conclusions about the level of interactivity among these classrooms is to combine all data from both studies in one analysis, as well as to examine the pattern among the combined individual sites to understand these apparent discrepancies.

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<sup>5</sup>The measure accounts for several inconsistencies and allows all available data to be used: a few observers recorded interactions for an entire classroom rather than for an individual team, some observers were unable to record all sessions during the week, and some sessions were in half hour rather than hour periods that required transformation into a per hour basis. The measure was calculated using "recording hours per site" to adjust for multiple class convenings and duplicated hours of recording during the same time periods over multiple VTT sites. LPO and CPO data were combined to obtain an adequate number of observations because data were not returned for one local and one remote classroom, and one traditional class was never conducted.





**Figure 13. Level of student interaction as indicated by Class Participation Tally (Q.6).**

The right hand bars of Figure 13 show the result of combining all LPO, CPO and DIVO interactions. Traditional and VTT local students respond at a similar level of about 1.5 to 1.6 interactions per student per hour, whereas VTT remote students respond at about 1.0. With all data combined, the effect of treatment groups was significant,  $F(2,96) = 3.89$ ,  $p < .05$ , but there was no significant effect for days,  $F(4,96) = 0.25$ ,  $p > .05$ , or the interaction between days and groups,  $F(8,96) = 0.51$ ,  $p > .05$ . Tukey HSD tests on the treatment group means showed that the traditional group was significantly ( $p < .05$ ) higher than the VTT remote group, but not the VTT local group, with the two VTT groups not differing significantly from one another.

Figure 14 shows the variability among the different individual sites within a treatment condition for each of 23 individual sites (5 traditional, 5 VTT local, and 13 VTT remote classrooms). The bars within each traditional, VTT local and VTT remote treatment condition have been rank ordered by their magnitude (letters under each bar denote individual LPO, CPO and DIVO sites). It is apparent that there is some variability among the different individual sites within a treatment condition. For example, one site in each treatment condition is much higher than the rest. This suggests that the one class with a high level of responding observed in Simpson et al. (1995) is probably less typical compared to the other four traditional sites shown. The majority of the other sites in each treatment condition fall in a middle range between about 1 and 1.6. However, it is also apparent that the lowest bars in the figure are those for VTT remote sites, where a little more than a third of the VTT remote sites are below the level of the lowest traditional or VTT local sites.

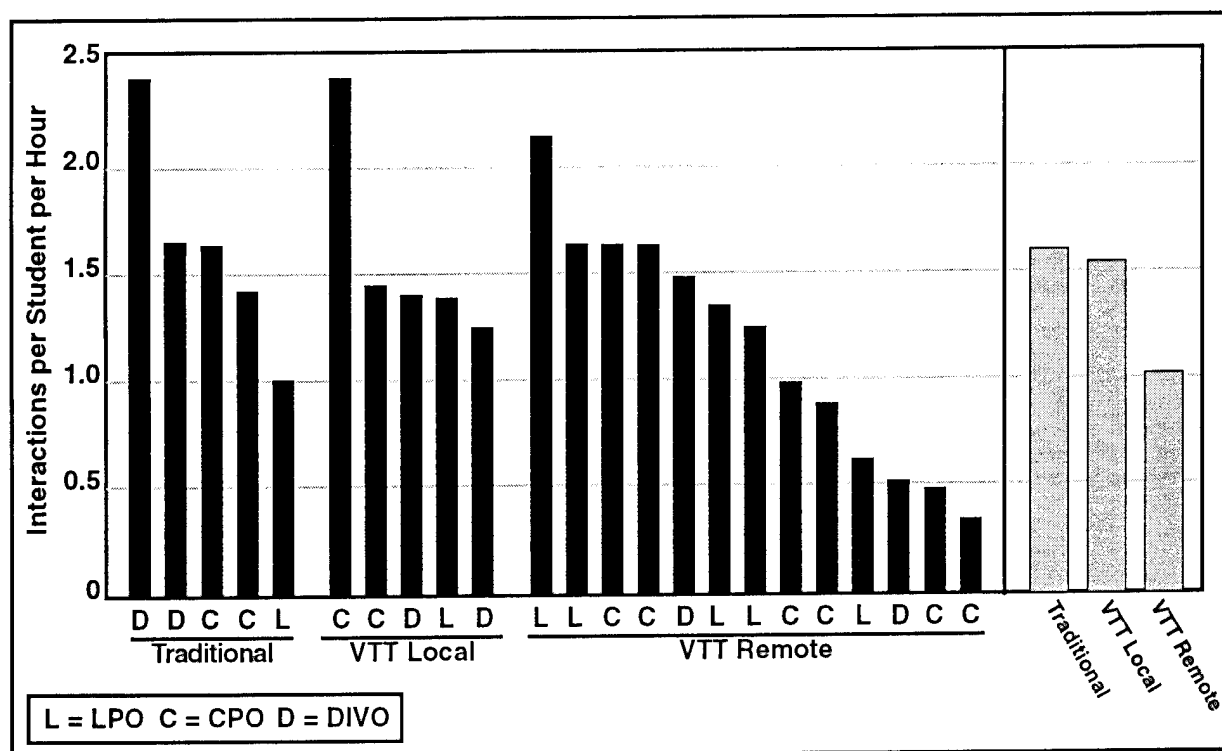


Figure 14. Level of student interaction at individual sites for Class Participation Tally (Q.6).

Taken together, it appears that traditional and VTT local students interacted at similar levels overall. The majority of the remote sites also interacted at the same level, but about a third of these sites fall below the level of local or traditional sites. Combining the sites together, the right hand panel of Figure 14 appears to offer the best overall characterization of the result that some remote site students interacted at lower levels in this course.

## Discussion and Conclusions

The objective of the evaluation was to test the feasibility of using VTT to deliver Navy leadership training. The present study with LPO and CPO courses will be considered together with the results of the previously reported feasibility evaluation of the DIVO course (Simpson, et al., 1995). Both studies will be discussed together because each study contributed some areas of information unavailable in the other. Taken together they resolve some individual discrepancies and contribute information relevant to decisions to offer the courses by VTT.

### Overview of Findings

The studies provided several sources of information: student perceptions or attitudes, observer ratings, interaction counts, and two measures reflecting student performance or knowledge.

## **Student Ratings**

Student responses tended to favor traditional instruction slightly on questionnaires Q.1 and Q.2. Ratings were on the positive end of the scale, and differences among the treatment groups were generally small or modest.

Little difference between local and remote sites was observed in either study for ratings on the questionnaire concerned with VTT topics (Q.1). Audiovisual factors typical of findings for other types of courses were the only significant rating differences observed in one study. Students did, however, express the opinion that VTT reduced their opportunities to interact with the instructor, and although they were somewhat divided in their preference for VTT, they indicated they would take another VTT class.

The questionnaire concerned with instructional issues (Q.2) revealed somewhat larger differences as a consequence of being given to a wider range of treatment conditions that included both VTT and traditional students. However, these differences were again modest, with the largest group differences appearing on topics that tended to be common to both LPO/CPO and DIVO studies. The largest differences between groups in favor of traditional instruction were primarily on topics related to seeing and hearing students, teams, and instructors; or on topics related to interaction and participation. Compared to the responses of DIVO students, larger treatment group differences were observed for the LPO/CPO combined data and these were primarily due to the CPO and not the LPO students. CPO students gave lower ratings overall, were generally more critical, and were less accepting of VTT.

Student responses to open ended questions were most often related to some aspect of the course content and interaction. Response rates were greater for what students liked than for what they disliked or for suggestions for improvement. In general, about half of the comments were positive and a third negative. Remote students were most likely to respond on open ended questions and were more likely to comment about VTT related problems.

## **Observer Ratings**

Daily subject matter expert ratings of various dimensions of the training were generally the largest differences observed in both studies (on Q.4). These observers gave significantly higher ratings to traditional instruction than VTT, and the pattern was generally the same over the week so that VTT classes did not reach parity with traditional classes. Observers rated VTT lower with respect to effectiveness, interaction, and control over the class, and rated the difficulty of conducting the instruction as greater. There was a general tendency for interaction and participation to have been rated as increasing over the early part of the week. A recommended technique to foster such interaction is to get students actively using a VTT system early on the first day of a course.

## **Interaction Tally**

The tally of student initiated questions and comments represents a behavioral measure of student interaction and participation that is more objective than the ratings above. There was some inconsistency in the patterns observed between the present study and that with DIVO

students. However, taking both studies together offered an interpretable pattern when the variability among classes was examined. The general pattern over all classes indicated a similar level of interaction for traditional and VTT local classes, while VTT remote classes were significantly lower at about two thirds this level. About a third of the individual VTT remote classes fell below the lowest level of local and traditional classes. Thus, some remote sites interacted at a somewhat lower level, and the observed data suggest that some variability should be expected from class to class and instructor to instructor.

### **Student Performance and Knowledge**

Each of the two studies contributed a different measure that assessed an aspect of student performance or knowledge. These aspects were assessed near the end of the course where they would be expected to reflect student learning during the training.

In the present study, several dimensions of student performance during a classroom simulation activity were assessed in terms of facilitator/observer ratings (Q.5). No statistically significant differences were found among the three treatment groups on any of the ratings for either LPOs or CPOs. Over some items there was a trend for the VTT remote students to be rated somewhat lower. The results suggest that VTT had little effect on student performance on a specific task that was more behaviorally focused in nature than the other more general ratings made by observers at the end of each day.

Student knowledge was assessed in the Division Officer course with a multiple-choice quiz (Q.3) covering course content that was administered at the start and end of the course. Student knowledge of course content was unaffected by the delivery medium. Traditional, VTT local and VTT remote students were found to perform at identical levels on this measure.

### **Future VTT Courses**

The feasibility of using VTT to deliver Navy leadership training has now been tested in two studies with three courses. Feasibility was demonstrated in the sense that the classes were conducted successfully, students received training and graduated, and there was no significant outcry about the way their training was being received. However, adapting the instruction to delivery by VTT may have led to some changes in areas that have been held to be important in the Navy leadership community: the intensity of a learning environment involving instructor-student and student-student interaction was lessened, the ability of instructors to circulate among teams and to perceive remote students' nonverbal cues was limited by the view offered through the VTT system, and some experiential learning experiences were more difficult to conduct with VTT. Based on the data from subject matter expert ratings and those pertaining to participation, some reduction in the interactivity of the NAVLEAD learning environment was suggested for VTT students as compared to those in traditional classrooms.

Do these findings and judgments mean that VTT should not be used for NAVLEAD instruction? On the one hand, the data reported here suggest some reduction in interactivity and perceived quality. On the other hand, it is not clear that the course has been compromised and several other considerations may play in the decision. Ultimately, weighing these factors and the decision to teach NAVLEAD is left to those who have direct oversight of the course, who pay for

it, and who use its graduates. Some of the other considerations to weigh in a decision to teach NAVLEAD by VTT are presented below.

First, some of the observed significant differences between traditional and VTT NAVLEAD classes mainly reflect subjective perceptions of reduced quality among ratings that were generally on the positive end of the scale. Among the more objective measures, the interaction count was nonetheless lower by about a third, but two instances reflecting learning were not affected. Those two measures which reflected actual student performance and student knowledge were not significantly different between traditional and VTT classes.

Second, all of the research reported here involved evaluations of the first attempts to deliver NAVLEAD instruction by VTT. Regular delivery of these courses by VTT would likely lead to some improvements as more experience is gained with VTT and instructors develop new techniques to foster interaction. Evolving new instructional strategies and instructor behaviors to encourage greater student participation could also be supplemented with new technologies to show better views of individuals between sites. Compared to when sites participate together as a whole class, the ability of facilitators to monitor the audio and video of activities involving multiple small groups at remote sites appears to be the greatest challenge in this course.

Third, practical reasons to consider VTT for these courses are a consequence of the ongoing drawdown and the need to reduce costs and make efficient use of instructor resources. Cost and efficiency benefits have resulted from use of the VTT system implemented in the CNET Electronic Schoolhouse Network (CESN). Use of the VTT system can favorably impact the cost of training by reducing the costs associated with travel, per diem, and instructors. Courses that are particularly beneficial in reducing travel costs are those with a high throughput and which are short in duration (a week or less). Cost savings for the NAVLEAD courses would require a site by site analysis, with the most likely instances being those remote sites currently being served by the CESN.

## **Recommendations**

1. The Chief of Naval Education and Training should consider the use of VTT for NAVLEAD by weighing potential cost savings against the reduction in interactivity associated with using VTT for the training.
2. If the decision is made to conduct NAVLEAD instruction with VTT, the Chief of Naval Education and Training should test and refine ways to foster higher levels of instructor-student and student-student interaction.

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**Appendix A**  
**Data Collection Instructions**

## **Data Collection Instructions**

### **Overview**

The data collection coordinator is responsible for administering two data collection instruments:

1. VTT Student Questionnaire (Q.1)
2. NAVLEAD Student Questionnaire (Q.2)

The coordinator must also assure that facilitators and SME observers complete three data collection instruments:

1. Facilitator/Observer Questionnaire (Q.4)
2. LPO Work Center Simulation Team Exercise Presentation Critique (Q.5)  
or CPO Rice Presentation Critique (Q.5)
3. Class Participation Tally (Q.6)

The purpose, content, completion requirements, and time required for each of these instruments are described below.

Facilitators and observers should review each instrument to become familiar with instructions and content.

Facilitators and observers should keep a personal log of "significant" events observed during training. The log should record the type of event, time, and comments for discussion during the course critique following the course.

### **Data Collection Instruments**

#### **VTT Student Questionnaire (Q.1)**

**Purpose:** Assess student perceptions of VTT quality.

**Content:** Ratings of video, audio, VTT procedures, local vs. remote team participation; and multiple-choice items regarding student preferences.

**Completed by:** Students (VTT only)

**When completed:** At conclusion of training

**Time required:** 5 min.

#### **NAVLEAD Student Questionnaire (Q.2)**

**Purpose:** Assess student perceptions of training quality.

**Content:** Ratings of facilitator, personnel visibility & audibility, written materials, learning activities, training aids, interaction/participation, overall evaluation; and open-ended questions about student likes, dislikes, and suggestions.

**Completed by:** Students (both traditional and VTT)

**When completed:** At conclusion of training

**Time required:** 10 min.



**Facilitator/Observer Questionnaire (Q.4)**

**Purpose:** Assess facilitator/observer perceptions of training quality.

**Content:** Ratings on various dimensions of the course from facilitator/SME perspective (e.g., effectiveness of presentations and exercises, success in meeting learning objectives, difficulty of conducting instruction, student interaction, student participation, degree of control, presentation quality, cohesiveness; space is provided for comments.

**Completed by:** Facilitators and SME observers (both traditional and VTT)

**When completed:** Daily

**Time required:** 10 min./day

**LPO Work Center Simulation Team Exercise Presentation Critique (Q.5)****CPO Rice Presentation Critique (Q.5)**

**Purpose:** Assess student performance.

**Content:** Facilitator/SME ratings on several different dimensions of student performance in completing the applicable LPO Work Center Simulation Team Exercise or CPO Rice Exercise.

**Completed by:** Facilitators and SME observers (both traditional and VTT)

**When completed:** Immediately following performance activity (day 5)

**Time required:** 10 min.

**Class Participation Tally (Q.6)**

**Purpose:** Assess class participation.

**Content:** Frequency tally of questions and comments by team across time. Remarks must be directed at facilitators or students, relate to course content, and intended for class to hear.

**Completed by:** SME observers (both traditional and VTT)

**When completed:** During class

**Time required:** 2 hrs/day (concurrent with class)

## Daily Data Collection Schedule

### ----- Monday -----

0900-1000 & 1300-1400: Complete Q.6.

1500-1600 (after class): Complete Q.4 for day 1.

### ----- Tuesday -----

0900-1000 & 1300-1400: Complete Q.6.

1500-1600 (after class): Complete Q.4 for day 2.

### ----- Wednesday -----

0900-1000 & 1300-1400: Complete Q.6.

1500-1600 (after class): Complete Q.4 for day 3.

### ----- Thursday -----

0900-1000 & 1300-1400: Complete Q.6.

1500-1600 (after class): Complete Q.4 for day 4.

### ----- Friday -----

0900-1000 & 1300-1400: Complete Q.6.

Complete Q.5 as each team makes its presentation following the applicable LPO Work Center Simulation Team Exercise or CPO Rice Exercise.

1500-1600 (after class): Complete Q.4 for day 5.

1500-1600 (after class): Administer Q.1 to all students. There is no fixed time limit but they should take about 5 minutes.

1500-1600 (after class): Administer Q.2 to all students. There is no fixed time limit but they should take about 10 minutes.

1500-1600 (after class): Instructors, facilitators, observers, and data collection coordinators participate in course critique via the network to reach a consensus on lessons learned during week.

**Appendix B**  
**VTT Student Questionnaire (Q.1)**

1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59 60 61 62 63 64 65 66 67 68 69 70 71 72 73 74 75 76 77 78 79 80 81 82 83 84 85 86 87 88 89 90 91 92 93 94 95 96 97 98 99 100 101 102 103 104 105 106 107 108 109 110 111 112 113 114 115 116 117 118 119 120 121 122 123 124 125 126 127 128 129 130 131 132 133 134 135 136 137 138 139 140 141 142 143 144 145 146 147 148 149 150 151 152 153 154 155 156 157 158 159 160 161 162 163 164 165 166 167 168 169 170 171 172 173 174 175 176 177 178 179 180 181 182 183 184 185 186 187 188 189 190 191 192 193 194 195 196 197 198 199 200 201 202 203 204 205 206 207 208 209 210 211 212 213 214 215 216 217 218 219 220 221 222 223 224 225 226 227 228 229 230 231 232 233 234 235 236 237 238 239 240 241 242 243 244 245 246 247 248 249 250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268 269 270 271 272 273 274 275 276 277 278 279 280 281 282 283 284 285 286 287 288 289 290 291 292 293 294 295 296 297 298 299 300 301 302 303 304 305 306 307 308 309 310 311 312 313 314 315 316 317 318 319 320 321 322 323 324 325 326 327 328 329 330 331 332 333 334 335 336 337 338 339 340 341 342 343 344 345 346 347 348 349 350 351 352 353 354 355 356 357 358 359 360 361 362 363 364 365 366 367 368 369 370 371 372 373 374 375 376 377 378 379 380 381 382 383 384 385 386 387 388 389 390 391 392 393 394 395 396 397 398 399 400 401 402 403 404 405 406 407 408 409 410 411 412 413 414 415 416 417 418 419 420 421 422 423 424 425 426 427 428 429 430 431 432 433 434 435 436 437 438 439 440 441 442 443 444 445 446 447 448 449 450 451 452 453 454 455 456 457 458 459 460 461 462 463 464 465 466 467 468 469 470 471 472 473 474 475 476 477 478 479 480 481 482 483 484 485 486 487 488 489 490 491 492 493 494 495 496 497 498 499 500 501 502 503 504 505 506 507 508 509 510 511 512 513 514 515 516 517 518 519 520 521 522 523 524 525 526 527 528 529 530 531 532 533 534 535 536 537 538 539 540 541 542 543 544 545 546 547 548 549 550 551 552 553 554 555 556 557 558 559 560 561 562 563 564 565 566 567 568 569 570 571 572 573 574 575 576 577 578 579 580 581 582 583 584 585 586 587 588 589 590 591 592 593 594 595 596 597 598 599 600 601 602 603 604 605 606 607 608 609 610 611 612 613 614 615 616 617 618 619 620 621 622 623 624 625 626 627 628 629 630 631 632 633 634 635 636 637 638 639 640 641 642 643 644 645 646 647 648 649 650 651 652 653 654 655 656 657 658 659 660 661 662 663 664 665 666 667 668 669 670 671 672 673 674 675 676 677 678 679 680 681 682 683 684 685 686 687 688 689 690 691 692 693 694 695 696 697 698 699 700 701 702 703 704 705 706 707 708 709 710 711 712 713 714 715 716 717 718 719 720 721 722 723 724 725 726 727 728 729 730 731 732 733 734 735 736 737 738 739 740 741 742 743 744 745 746 747 748 749 750 751 752 753 754 755 756 757 758 759 760 761 762 763 764 765 766 767 768 769 770 771 772 773 774 775 776 777 778 779 780 781 782 783 784 785 786 787 788 789 790 791 792 793 794 795 796 797 798 799 800 801 802 803 804 805 806 807 808 809 810 811 812 813 814 815 816 817 818 819 820 821 822 823 824 825 826 827 828 829 830 831 832 833 834 835 836 837 838 839 840 841 842 843 844 845 846 847 848 849 850 851 852 853 854 855 856 857 858 859 860 861 862 863 864 865 866 867 868 869 870 871 872 873 874 875 876 877 878 879 880 881 882 883 884 885 886 887 888 889 890 891 892 893 894 895 896 897 898 899 900 901 902 903 904 905 906 907 908 909 910 911 912 913 914 915 916 917 918 919 920 921 922 923 924 925 926 927 928 929 930 931 932 933 934 935 936 937 938 939 940 941 942 943 944 945 946 947 948 949 950 951 952 953 954 955 956 957 958 959 960 961 962 963 964 965 966 967 968 969 970 971 972 973 974 975 976 977 978 979 980 981 982 983 984 985 986 987 988 989 990 991 992 993 994 995 996 997 998 999 1000 1001 1002 1003 1004 1005 1006 1007 1008 1009 1010 1011 1012 1013 1014 1015 1016 1017 1018 1019 1020 1021 1022 1023 1024 1025 1026 1027 1028 1029 1030 1031 1032 1033 1034 1035 1036 1037 1038 1039 104

Last	First	MI	Rank
------	-------	----	------

2. Today's date \_\_\_\_\_/\_\_\_\_\_/\_\_\_\_\_      3. Location \_\_\_\_\_

பெரிய அளவுக்குள்ளேயே பணியாற்றும் வகையில் நியமனம் செய்யப்பட்டுள்ளதாக கூறியுள்ளார். மேலும், தனது பணியை நிறைவேற்றும் வகையில் பணியாற்றும் வகையில் நியமனம் செய்யப்பட்டுள்ளதாக கூறியுள்ளார்.

1	2	3	4	5
Strongly Disagree	Disagree	Neither Agree/ Disagree	Agree	Strongly Agree

.....

- |   |     |     |     |     |     |
|---|-----|-----|-----|-----|-----|
| 1. Image on TV was large enough to be seen            | [1] | [2] | [3] | [4] | [5] |
| 2. Image on TV was clear enough to be seen            | [1] | [2] | [3] | [4] | [5] |
| 3. Graphics/slides/transparencies on TV were readable | [1] | [2] | [3] | [4] | [5] |

1000 1001 1002 1003 1004 1005 1006 1007 1008 1009 1010 1011 1012 1013 1014 1015 1016 1017 1018 1019 1020 1021 1022 1023 1024 1025 1026 1027 1028 1029 1030 1031 1032 1033 1034 1035 1036 1037 1038 1039 1040 1041 1042 1043 1044 1045 1046 1047 1048 1049 1050 1051 1052 1053 1054 1055 1056 1057 1058 1059 1060 1061 1062 1063 1064 1065 1066 1067 1068 1069 1070 1071 1072 1073 1074 1075 1076 1077 1078 1079 1080 1081 1082 1083 1084 1085 1086 1087 1088 1089 1090 1091 1092 1093 1094 1095 1096 1097 1098 1099 1100 1101 1102 1103 1104 1105 1106 1107 1108 1109 1110 1111 1112 1113 1114 1115 1116 1117 1118 1119 1120 1121 1122 1123 1124 1125 1126 1127 1128 1129 1130 1131 1132 1133 1134 1135 1136 1137 1138 1139 1140 1141 1142 1143 1144 1145 1146 1147 1148 1149 1150 1151 1152 1153 1154 1155 1156 1157 1158 1159 1160 1161 1162 1163 1164 1165 1166 1167 1168 1169 1170 1171 1172 1173 1174 1175 1176 1177 1178 1179 1180 1181 1182 1183 1184 1185 1186 1187 1188 1189 1190 1191 1192 1193 1194 1195 1196 1197 1198 1199 1200 1201 1202 1203 1204 1205 1206 1207 1208 1209 1210 1211 1212 1213 1214 1215 1216 1217 1218 1219 1220 1221 1222 1223 1224 1225 1226 1227 1228 1229 1230 1231 1232 1233 1234 1235 1236 1237 1238 1239 1240 1241 1242 1243 1244 1245 1246 1247 1248 1249 1250 1251 1252 1253 1254 1255 1256 1257 1258 1259 1260 1261 1262 1263 1264 1265 1266 1267 1268 1269 1270 1271 1272 1273 1274 1275 1276 1277 1278 1279 1280 1281 1282 1283 1284 1285 1286 1287 1288 1289 1290 1291 1292 1293 1294 1295 1296 1297 1298 1299 1300 1301 1302 1303 1304 1305 1306 1307 1308 1309 1310 1311 1312 1313 1314 1315 1316 1317 1318 1319 1320 1321 1322 1323 1324 1325 1326 1327 1328 1329 1330 1331 1332 1333 1334 1335 1336 1337 1338 1339 1340 1341 1342 1343 1344 1345 1346 1347 1348 1349 1350 1351 1352 1353 1354 1355 1356 1357 1358 1359 1360 1361 1362 1363 1364 1365 1366 1367 1368 1369 1370 1371 1372 1373 1374 1375 1376 1377 1378 1379 1380 1381 1382 1383 1384 1385 1386 1387 1388 1389 1390 1391 1392 1393 1394 1395 1396 1397 1398 1399 1400 1401 1402 1403 1404 1405 1406 1407 1408 1409 1410 1411 1412 1413 1414 1415 1416 1417 1418 1419 1420 1421 1422 1423 1424 1425 1426 1427 1428 1429 1430 1431 1432 1433 1434 1435 1436 1437 1438 1439 1440 1441 1442 1443 1444 1445 1446 1447 1448 1449 1450 1451 1452 1453 1454 1455 1456 1457 1458 1459 1460 1461 1462 1463 1464 1465 1466 1467 1468 1469 1470 1471 1472 1473 1474 1475 1476 1477 1478 1479 1480 1481 1482 1483 1484 1485 1486 1487 1488 1489 1490 1491 1492 1493 1494 1495 1496 1497 1498 1499 1500 1501 1502 1503 1504 1505 1506 1507 1508 1509 1510 1511 1512 1513 1514 1515 1516 1517 1518 1519 1520 1521 1522 1523 1524 1525 1526 1527 1528 1529 1530 1531 1532 1533 1534 1535 1536 1537 1538 1539 1540 1541 1542 1543 1544 1545 1546 1547 1548 1549 1550 1551 1552 1553 1554 1555 1556 1557 1558 1559 1560 1561 1562 1563 1564 1565 1566 1567 1568 1569 1570 1571 1572 1573 1574 1575 1576 1577 1578 1579 1580 1581 1582 1583 1584 1585 1586 1587 1588 1589 1590 1591 1592 1593 1594 1595 1596 1597 1598 1599 1600 1601 1602 1603 1604 1605 1606 1607 1608 1609 1610 1611 1612 1613 1614 1615 1616 1617 1618 1619 1620 1621 1622 1623 1624 1625 1626 1627 1628 1629 1630 1631 1632 1633 1634 1635 1636 1637 1638 1639 1640 1641 1642 1643 1644 1645 1646 1647 1648 1649 1650 1651 1652 1653 1654 1655 1656 1657 1658 1659 1660 1661 1662 1663 1664 1665 1666 1667 1668 1669 1670 1671 1672 1673 1674 1675 1676 1677 1678 1679 1680 1681 1682 1683 1684 1685 1686 1687 1688 1689 1690 1691 1692 1693 1694 1695 1696 1697 1698 1699 1700 1701 1702 1703 1704 1705 1706 1707 1708 1709 1710 1711 1712 1713 1714 1715 1716 1717 1718 1719 1720 1721 1722 1723 1724 1725 1726 1727 1728 1729 1730 1731 1732 1733 1734 1735 1736 1737 1738 1739 1740 1741 1742 1743 1744 1745 1746 1747 1748 1749 1750 1751 1752 1753 1754 1755 1756 1757 1758 1759 1760 1761 1762 1763 1764 1765 1766 1767 1768 1769 1770 1771 1772 1773 1774 1775 1776 1777 1778 1779 1780 1781 1782 1783 1784 1785 1786 1787 1788 1789 1790 1791 1792 1793 1794 1795 1796 1797 1798 1799 1800 1801 1802 1803 1804 1805 1806 1807 1808 1809 1810 1811 1812 1813 1814 1815 1816 1817 1818

- |  |     |     |     |     |     |
|--|-----|-----|-----|-----|-----|
| 4. Audio from other class was loud enough to understand  | [1] | [2] | [3] | [4] | [5] |
| 5. Audio from other class was clear enough to understand | [1] | [2] | [3] | [4] | [5] |
| 6. Instructor's voice could be heard adequately          | [1] | [2] | [3] | [4] | [5] |
| 7. Student voices could be heard adequately              | [1] | [2] | [3] | [4] | [5] |
| 8. Microphones were convenient to use                    | [1] | [2] | [3] | [4] | [5] |

\_\_\_\_\_

- |   |     |     |     |     |     |
|---|-----|-----|-----|-----|-----|
| 1. Students knew how to use microphones                         | [1] | [2] | [3] | [4] | [5] |
| 2. Students knew how to stay on camera                          | [1] | [2] | [3] | [4] | [5] |
| 3. Students knew how to attract instructor's attention          | [1] | [2] | [3] | [4] | [5] |
| 4. Instructors handled questions/comments effectively           | [1] | [2] | [3] | [4] | [5] |
| 5. Instructors coordinated activities among classes effectively | [1] | [2] | [3] | [4] | [5] |
| 6. VTT technical problems were resolved in a timely manner      | [1] | [2] | [3] | [4] | [5] |
| 7. Instructors were prepared to teach on the VTT network        | [1] | [2] | [3] | [4] | [5] |

INTERACTION/PARTICIPATION

---

16. There was good cohesiveness between local  
and remote sites [1] [2] [3] [4] [5]

17. Local and remote sites participated equally in the  
class [1] [2] [3] [4] [5]

STUDENT PREFERENCES

---

18. How did the VTT method of instruction affect your opportunities to  
interact with the instructor?

- ☐ more opportunities
- ☐ no effect on opportunities
- ☐ fewer opportunities

19. How did the VTT method of instruction affect your opportunities to  
interact with other students?

- ☐ more opportunities
- ☐ no effect on opportunities
- ☐ fewer opportunities

20. Which method of instruction would you have preferred for this course?

- ☐ VTT
- ☐ Traditional (live) instruction
- ☐ No preference between VTT and traditional instruction

21. Which of the following would you prefer? (check one)

- ☐ Enrolling in a VTT course near your home port?
- ☐ Enrolling in a traditional (live) course farther (TAD) from  
your home port?

22. Which of the following would you prefer? (check one)

- ☐ Enrolling in a VTT course at a time convenient to your time  
schedule?
- ☐ Enrolling in a traditional (live) course at a time  
inconvenient to your time schedule?

23. If you had a choice, would you take another VTT course?

- ☐ Yes
- ☐ No

Please explain: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

**Appendix C**  
**NAVLEAD Student Questionnaire (Q.2)**

\_\_\_\_\_

2. Today's date \_\_\_\_/\_\_\_\_/\_\_\_\_ 3. Location \_\_\_\_\_

-----

INSTRUCTORS \_\_\_\_\_

STUDENTS/TEAMS

### EARNING ACTIVITIES

C-1

TRAINING AIDS

---

18. Training aids were valuable in supporting instruction [1] [2] [3] [4] [5]
19. Training aids were used effectively [1] [2] [3] [4] [5]
20. Details of training aids could be clearly seen [1] [2] [3] [4] [5]

INTERACTION/PARTICIPATION

---

21. Interaction between instructors and students was sufficient to support learning objectives [1] [2] [3] [4] [5]
22. Interaction among the members of my team was sufficient to support learning objectives [1] [2] [3] [4] [5]
23. Interaction among the different teams was sufficient to support learning objectives [1] [2] [3] [4] [5]
24. Class participation was sufficient to support learning objectives [1] [2] [3] [4] [5]

OVERALL

---

25. The instructors were as good as the best Navy instructors who have taught me in the past. [1] [2] [3] [4] [5]
26. This course was as good as the best Navy courses I have taken in the past. [1] [2] [3] [4] [5]
27. The course provided me with skills that can be applied on the job. [1] [2] [3] [4] [5]

---

Please answer the following questions by writing in your comments on the blank lines.

28. What did you like the most about this course? \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

29. What did you like the least about this course? \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

30. Discuss any suggestions you have for improving the course \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_



**Appendix D**  
**Facilitator/Observer Questionnaire (Q.4)**

## FACILITATOR/OBSERVER QUESTIONNAIRE (Q.4)

1. Name \_\_\_\_\_  
Last First MI

2. Rank \_\_\_\_\_

3. Your command \_\_\_\_\_

4. Your role: ☐ Facilitator  
☐ Observer  
☐ Other \_\_\_\_\_

## 5. Location

### DIRECTIONS

1. Complete one of the attached rating forms for EACH DAY, Monday through Friday.
2. Rate each of the course dimensions by putting a checkmark in the box that is most appropriate. The scale ranges from 1 (very low) to 5 (very high), with 3 being average.
3. Leave items that do not apply blank.
4. If you are rating a VTT class, the "local" classroom is the site where the instructor is located. "Remote" classrooms are the other sites.
5. If you are rating a traditional (non VTT) class, ignore statements relating to "remote" classrooms and make ratings for "local" classrooms only.

Check day: [ ] Monday [ ] Tuesday [ ] Wednesday [ ] Thursday [ ] Friday

Q.4 RATING SCALE							
1 Very Low	2 Low	3 Average	4 High	5 Very High			
1. Effectiveness of instructor's presentations			[1]	[2]	[3]	[4]	[5]
2. Effectiveness of case studies			[1]	[2]	[3]	[4]	[5]
3. Effectiveness of exercises			[1]	[2]	[3]	[4]	[5]
4. Effectiveness of simulations			[1]	[2]	[3]	[4]	[5]
5. Degree of instructor control							
a. Local classroom			[1]	[2]	[3]	[4]	[5]
b. Remote classrooms			[1]	[2]	[3]	[4]	[5]
6. Difficulty of conducting instruction			[1]	[2]	[3]	[4]	[5]
7. Amount of instructor-student interaction			[1]	[2]	[3]	[4]	[5]
8. Success in meeting learning objectives			[1]	[2]	[3]	[4]	[5]
9. Amount of student participation							
a. Local classroom			[1]	[2]	[3]	[4]	[5]
b. Remote classrooms			[1]	[2]	[3]	[4]	[5]
10. Amount of interaction among teams			[1]	[2]	[3]	[4]	[5]
11. Degree of team cohesiveness							
a. Local classroom			[1]	[2]	[3]	[4]	[5]
b. Remote classrooms			[1]	[2]	[3]	[4]	[5]
12. Amount of student-student interaction							
a. Local classroom			[1]	[2]	[3]	[4]	[5]
b. Remote classrooms			[1]	[2]	[3]	[4]	[5]
13. Amount of student-student interaction (between local and remote classes)			[1]	[2]	[3]	[4]	[5]
14. Quality of student presentations							
a. Local classroom			[1]	[2]	[3]	[4]	[5]
b. Remote classrooms			[1]	[2]	[3]	[4]	[5]

Comments: \_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

**Appendix E**  
**LPO Performance Activities (Q.5)**

1. Name \_\_\_\_\_  
Last First MI

2. Rank \_\_\_\_\_

3. Your command \_\_\_\_\_

4. Your role: ☐ Facilitator  
☐ Observer  
☐ Other \_\_\_\_\_

5. Your location \_\_\_\_\_

1. Complete the attached rating forms for the student presentations made on day 5 following the Work Center Simulation Team Exercise.
2. Rate each presentation as it is made on one of the attached scoring sheets.
3. Rate **ONLY** the first five presentations.
4. For each statement (1 through 11), check the box indicating how well you agree with the statement. The scale ranges from 1 (strongly disagree) to 5 (strongly agree), with 3 indicating you neither agree nor disagree.

# WORK CENTER SIMULATION TEAM EXERCISE PRESENTATION CRITIQUE

Presentation number: [1] [2] [3] [4] [5]

Presentation made from (location) \_\_\_\_\_

RATING SCALE				
1	2	3	4	5
Strongly Disagree	Disagree	Neither Agree/ Disagree	Agree	Strongly Agree
-----				
1. All problems were identified				[1] [2] [3] [4] [5]
2. All problems were clearly described				[1] [2] [3] [4] [5]
3. All problems were accurately described				[1] [2] [3] [4] [5]
4. The goal meets the four criteria for an effective goal statement				[1] [2] [3] [4] [5]
5. The goal will solve the problem				[1] [2] [3] [4] [5]
6. The action plan will achieve the goal				[1] [2] [3] [4] [5]
7. All appropriate LPO skills are represented in the plan				[1] [2] [3] [4] [5]
8. The plan takes into account appropriate work center morale dimensions				[1] [2] [3] [4] [5]
9. The plan takes into account appropriate EEO dimensions				[1] [2] [3] [4] [5]
10. Feedback was received without undo interruption and response was professional				[1] [2] [3] [4] [5]
11. Overall presentation was confident and professional				[1] [2] [3] [4] [5]

**Appendix F**  
**CPO Performance Activities (Q.5)**

### RICE PRESENTATION CRITIQUE (Q.5)

1. Name \_\_\_\_\_  
Last First MI

2. Rank \_\_\_\_\_

3. Your command \_\_\_\_\_

4. Your role: ☐ Facilitator  
☐ Observer  
☐ Other \_\_\_\_\_

### 5. Your location \_\_\_\_\_

### DIRECTIONS

1. Complete the attached rating forms for the student presentations made following the Rice Exercise.
2. Rate each presentation as it is made on one of the attached scoring sheets.
3. Rate ONLY the first five presentations.
4. For each statement (1 through 12), check the box indicating how well you agree with the statement. The scale ranges from 1 (strongly disagree) to 5 (strongly agree), with 3 indicating you neither agree nor disagree.



# RICE PRESENTATION CRITIQUE

Presentation number: [1] [2] [3] [4] [5]

Presentation made from (location) \_\_\_\_\_

---

RATING SCALE				
1	2	3	4	5
Strongly Disagree	Disagree	Neither Agree/ Disagree	Agree	Strongly Agree

---

1. The problems were covered without omission of any major area of concern. [1] [2] [3] [4] [5]
2. Each distinct problem was stated with sufficient specificity to make finding a remedy possible. [1] [2] [3] [4] [5]
3. A recommendation was made for each of the problems brought up. [1] [2] [3] [4] [5]
4. The recommendations were realistic. [1] [2] [3] [4] [5]
5. The speaker took leadership responsibility for having recommendations carried out. [1] [2] [3] [4] [5]
6. The speaker proposed delegating responsibility enough to get efficient action. [1] [2] [3] [4] [5]
7. Proposed timelines were specific enough to measure effectiveness. [1] [2] [3] [4] [5]
8. Proposed timelines were realistic. [1] [2] [3] [4] [5]
9. A plan for monitoring the progress of the action plan was proposed. [1] [2] [3] [4] [5]
10. Concern for subordinates was shown in the action plans. [1] [2] [3] [4] [5]
11. Feedback was received without undo interruption and response was professional. [1] [2] [3] [4] [5]
12. Overall presentation was confident and professional. [1] [2] [3] [4] [5]

**Appendix G**  
**Class Participation Tally (Q.6)**

## CLASS PARTICIPATION TALLY SHEET (Q.6)

1. Name \_\_\_\_\_ 2. Rank \_\_\_\_\_  
Last First MI

3. Your command \_\_\_\_\_ 4. Your role: ☐ Facilitator  
☐ Observer  
☐ Other \_\_\_\_\_

5. Your location \_\_\_\_\_

### DIRECTIONS

1. Complete a separate block of the attached tally sheet for each day, Monday through Friday.
2. Log data for 30-minute intervals during the time periods 0900-1000 and 1300-1400.
3. Make a / for each student question or comment in the appropriate cell. To rate a / the remark must:
  - a. be directed at instructors or students,
  - b. relate to course content, and
  - c. be intended for the class to hear
4. If you are observing a VTT class, log data ONLY for the tables in the classroom you are observing directly.

Time Interval	Team 1	Team 2	Team 3	Team 4	Team 5
MONDAY					
0900-					
0930-					
1000-					
1300-					
1330-					
1400-					
TUESDAY					
0900-					
0930-					
1000-					
1300-					
1330-					
1400-					
WEDNESDAY					
0900-					
0930-					
1000-					
1300-					
1330-					
1400-					
THURSDAY					
0900-					
0930-					
1000-					
1300-					
1330-					
1400-					
FRIDAY					
0900-					
0930-					
1000-					
1300-					
1330-					
1400-					

**Appendix H**  
**Additional Data Summary Tables**

**Table H-1**  
**VTT Student Questionnaire (Q.1) Mean Ratings of**  
**LPO and CPO Students for VTT Local, VTT Remote, and Both Sites Combined**

<u>Question</u>	<u>Group</u>	<u>Local</u>	<u>Remote</u>	<u>All</u>
1. Image on TV was large enough to be seen.	LPO	4.60	4.57	4.58
	CPO	4.11	4.32	4.28
2. Image on TV was clear enough to be seen.	LPO	4.33	4.14	4.21
	CPO	3.89	3.84	3.85
3. Graphics / slides / transparencies on TV were readable.	LPO	4.53	4.04	4.21
	CPO	3.33	4.11	3.98
4. Audio from other class was loud enough to understand.	LPO	4.27	4.11	4.16
	CPO	3.78	3.52	3.57
5. Audio from other class was loud enough to understand.	LPO	4.33	3.86	4.02
	CPO	3.44	3.64	3.60
6. Instructor's voice could be heard adequately.	LPO	4.47	4.50	4.49
	CPO	3.67	4.32	4.21
7. Student voices could be heard adequately.	LPO	4.33	3.79	3.98
	CPO	3.44	3.41	3.42
8. Microphones were convenient to use.	LPO	4.40	4.21	4.28
	CPO	3.11	3.93	3.79
9. Students knew how to use microphones.	LPO	4.47	4.29	4.35
	CPO	3.89	4.11	4.08
10. Students knew how to stay on camera.	LPO	4.40	3.96	4.12
	CPO	3.22	3.84	3.74
11. Student's knew how to attract instructor's attention.	LPO	4.33	3.89	4.05
	CPO	3.67	4.09	4.02
12. Instructors handled questions or comments effectively.	LPO	4.60	4.39	4.47
	CPO	3.67	3.75	3.63
13. Instructors coordinated activities among classes effectively.	LPO	4.73	4.32	4.47
	CPO	3.67	3.75	3.74
14. VTT technical problems were resolved in a timely manner.	LPO	3.67	4.11	3.95
	CPO	4.00	2.91	3.08
15. Instructors were prepared to teach on the VTT network.	LPO	4.40	4.36	4.37
	CPO	3.78	3.93	3.91
16. There was good cohesiveness between local and remote sites.	LPO	4.43	4.04	4.17
	CPO	3.33	3.40	3.38
17. Local and remote sites participated equally in the class.	LPO	3.93	4.00	3.98
	CPO	3.33	3.70	3.63
Number of students:	LPO	15	28	43
	CPO	9	44	53

**Table H-2**  
**VTT Student Questionnaire (Q.1) Multiple Choice Items 18-23**  
**Raw Frequencies for LPO and CPO Student Responses for VTT Local and Remote Sites**

18. How did the VTT method of instruction affect your opportunities to interact with the instructor?	<u>LPO</u> <u>Local</u>	<u>LPO</u> <u>Remote</u>	<u>CPO</u> <u>Local</u>	<u>CPO</u> <u>Remote</u>
<input type="checkbox"/> more opportunities	7	10	1	6
<input type="checkbox"/> no effect on opportunities	6	9	5	14
<input type="checkbox"/> fewer opportunities	1	9	3	24
19. How did the VTT method of instruction affect your opportunities to interact with other students?	<u>LPO</u> <u>Local</u>	<u>LPO</u> <u>Remote</u>	<u>CPO</u> <u>Local</u>	<u>CPO</u> <u>Remote</u>
<input type="checkbox"/> more opportunities	12	16	1	8
<input type="checkbox"/> no effect on opportunities	1	8	3	12
<input type="checkbox"/> fewer opportunities	1	4	5	23
20. Which method of instruction would you have preferred for this course?	<u>LPO</u> <u>Local</u>	<u>LPO</u> <u>Remote</u>	<u>CPO</u> <u>Local</u>	<u>CPO</u> <u>Remote</u>
<input type="checkbox"/> VTT	9	18	2	12
<input type="checkbox"/> Traditional (live) instruction	1	6	5	26
<input type="checkbox"/> No preference between VTT and traditional	4	3	2	5
21. Which of the following would you prefer?	<u>LPO</u> <u>Local</u>	<u>LPO</u> <u>Remote</u>	<u>CPO</u> <u>Local</u>	<u>CPO</u> <u>Remote</u>
<input type="checkbox"/> Enrolling in a VTT course near your home port?	13	24	7	22
<input type="checkbox"/> Enrolling in a traditional (live) course farther (TAD) from your home port?	1	3	2	20
22. Which of the following would you prefer?	<u>LPO</u> <u>Local</u>	<u>LPO</u> <u>Remote</u>	<u>CPO</u> <u>Local</u>	<u>CPO</u> <u>Remote</u>
<input type="checkbox"/> Enrolling in a VTT course at a time convenient to your time schedule?	12	25	8	28
<input type="checkbox"/> Enrolling in a traditional (live) course at a time inconvenient to your time schedule?	1	2	1	14
23. If you had a choice, would you take another VTT course?	<u>LPO</u> <u>Local</u>	<u>LPO</u> <u>Remote</u>	<u>CPO</u> <u>Local</u>	<u>CPO</u> <u>Remote</u>
<input type="checkbox"/> Yes	13	26	5	28
<input type="checkbox"/> No	1	2	2	15

**Table H-3**  
**NAVLEAD Student Questionnaire (Q.2)**  
**Mean Rating for LPO and CPO Courses for**  
**Traditional, VTT Local, VTT Remote, and All Conditions Combined**

<u>Question</u>	<u>Group</u>	<u>Trad</u>	<u>Local</u>	<u>Remote</u>	<u>All</u>
<b>INSTRUCTORS</b>					
1. Instructors were adequately prepared for class.	LPO	4.97	4.40	4.65	4.73
	CPO	4.83	4.22	4.16	4.51
2. Instructors presented lessons clearly.	LPO	4.66	4.67	4.69	4.67
	CPO	4.75	4.11	4.09	4.43
3. Instructors encouraged class participation.	LPO	4.97	4.73	4.65	4.80
	CPO	4.86	4.22	4.42	4.64
4. Instructors answered student questions adequately.	LPO	4.76	4.67	4.50	4.64
	CPO	4.75	4.11	3.93	4.37
5. Instructors made the best use of time available.	LPO	4.76	4.60	4.38	4.59
	CPO	4.66	4.22	3.96	4.35
6. Instructors projected a positive attitude about the subject.	LPO	4.90	4.73	4.65	4.77
	CPO	4.86	4.11	4.51	4.66
7. Instructors could be seen clearly.	LPO	4.83	4.67	4.46	4.66
	CPO	4.75	4.11	4.07	4.42
8. Instructors could be heard adequately.	LPO	4.90	4.67	4.35	4.64
	CPO	4.75	4.00	4.36	4.53
9. Instructors maintained adequate control of the class.	LPO	4.86	4.60	4.50	4.67
	CPO	4.59	4.22	3.80	4.25
<b>STUDENTS/TEAMS</b>					
10. Students in other teams could be seen clearly.	LPO	4.55	4.00	4.00	4.23
	CPO	4.30	3.44	3.27	3.81
11. Students in my own team could be seen clearly.	LPO	4.86	4.47	4.46	4.63
	CPO	4.75	3.89	4.20	4.46
12. Students in other teams could be heard adequately.	LPO	4.38	4.33	3.96	4.21
	CPO	4.34	3.78	3.48	3.94
13. Students in my own team could be heard adequately.	LPO	4.75	4.53	4.31	4.54
	CPO	4.70	3.78	4.34	4.48
<b>LEARNING ACTIVITIES</b>					
14. Case studies provided a useful learning experience.	LPO	4.72	4.53	4.50	4.60
	CPO	4.41	3.44	3.70	4.05
15. Exercises provided a useful learning experience.	LPO	4.83	4.60	4.46	4.64
	CPO	4.39	3.56	3.77	4.08



Table H-3 (Continued)

Question	Group	Trad	Local	Remote	All
16. Simulations provided a useful learning experience.	LPO	4.83	4.60	4.46	4.64
	CPO	4.41	3.56	3.80	4.10
17. Written materials were clearly written.	LPO	4.83	4.60	4.38	4.61
	CPO	4.56	3.89	4.16	4.35
<b>TRAINING AIDS</b>					
18. Training aids were valuable in supporting instruction.	LPO	4.86	4.57	4.32	4.60
	CPO	4.51	3.56	3.91	4.19
19. Training aids were used effectively.	LPO	4.79	4.64	4.36	4.60
	CPO	4.56	3.75	3.93	4.25
20. Details of training aids could be clearly seen.	LPO	4.79	4.57	4.29	4.57
	CPO	4.42	3.88	3.82	4.14
<b>INTERACTION/PARTICIPATION</b>					
21. Interaction between instructors and students was sufficient for learning objectives.	LPO	4.79	4.71	4.28	4.59
	CPO	4.71	3.89	3.47	4.14
22. Interaction among members of my team was sufficient for learning objectives.	LPO	4.76	4.62	4.52	4.64
	CPO	4.69	4.22	4.20	4.46
23. Interaction among the different team was sufficient for learning objectives.	LPO	4.55	4.57	4.28	4.46
	CPO	4.62	3.56	3.53	4.10
24. Class participation was sufficient to support learning.	LPO	4.66	4.50	4.48	4.56
	CPO	4.66	3.78	3.80	4.24
<b>OVERALL</b>					
25. The instructors were as good as the best in the past.	LPO	4.41	4.43	4.48	4.44
	CPO	4.64	3.78	3.40	4.08
26. This course was as good as the best Navy courses in the past.	LPO	4.21	4.29	4.20	4.22
	CPO	4.34	3.56	3.00	3.74
27. The course provided me with skills to apply on the job.	LPO	4.90	4.71	4.64	4.76
	CPO	4.54	4.00	4.13	4.34
<hr/>					
Number of students:	LPO	29	15	26	70
	CPO	59	9	45	113
<hr/>					

**Table H-4**  
**Statistical Comparisons for LPO NAVLEAD Student Questionnaire (Q.2)**

Question	ANOVA T-L-R		Mean Differences and Tukey HSD Comparisons		
	DF	F	T-L	T-R	L-R
<b>INSTRUCTORS</b>					
1. Instructors were adequately prepared for class	2,67	3.30*	0.57*	0.32	-0.25
2. Instructors presented lessons clearly	2,67	0.02	-0.01	-0.03	-0.02
3. Instructors encouraged class participation	2,67	2.18	0.24	0.32	0.08
4. Instructors answered student questions adequately	2,67	1.15	0.09	0.26	0.17
5. Instructors made the best use of time available	2,67	2.21	0.16	0.38	0.22
6. Instructors projected a positive attitude about the subject	2,67	1.19	0.17	0.25	0.08
7. Instructors could be seen clearly	2,67	1.93	0.16	0.37	0.21
8. Instructors could be heard adequately	2,67	4.11*	0.23	0.55*	0.32
9. Instructors maintained adequate control of the class	2,67	2.30	0.26	0.36	0.10
<b>STUDENTS/TEAMS</b>					
10. Students in other teams could be seen clearly	2,67	3.83*	0.55*	0.55*	0.00
11. Students in my own team could be seen clearly	2,67	3.53*	0.39	0.40*	0.01
12. Students in other teams could be heard adequately	2,67	1.68	0.05	0.42	0.37
13. Students in my own team could be heard adequately	2,66	2.15	0.22	0.44	0.22
<b>LEARNING ACTIVITIES</b>					
14. Case studies provided a useful learning experience	2,67	0.86	0.19	0.22	0.03
15. Exercises provided a useful learning experience	2,67	2.22	0.23	0.37	0.14
16. Simulations provided a useful learning experience	2,67	2.22	0.23	0.37	0.14
17. Written materials were clearly written	2,67	3.01	0.23	0.44	0.22
<b>TRAINING AIDS</b>					
18. Training aids were valuable in supporting instruction	2,65	4.89**	0.29	0.54*	0.25
19. Training aids were used effectively	2,65	3.22*	0.15	0.43*	0.28
20. Details of training aids could be clearly seen	2,64	5.52**	0.22	0.50*	0.28
<b>INTERACTION/PARTICIPATION</b>					
21. Interaction between instructors and students was sufficient to support learning objectives	2,65	4.33*	0.08	0.51*	0.43
22. Interaction among the members of my team was sufficient so support learning objectives	2,64	0.93	0.14	0.24	0.10
23. Interaction among the different teams was sufficient to support learning objectives	2,65	1.06	-0.02	0.27	0.29
24. Class participation was sufficient to support learning objectives	2,65	0.51	0.16	0.18	0.02
<b>OVERALL</b>					
25. Compare the instructor(s) to Navy instructors who have taught you in the past	2,65	0.04	-0.02	-0.07	-0.05
26. Compare the course to other Navy courses you have taken in the past	2,65	0.04	-0.08	0.01	0.09
27. Rank how well the course provided you with skills that can be applied on the job	2,65	1.29	0.19	0.26	0.07

Scale is 1-5 for mean differences: T-L = Traditional-Local; T-R = Traditional-Remote; L-R = Local-Remote  
 \*p<.05 \*\*p<.01 (Tukey HSD comparisons were judged significant at p<.05).

**Table H-5**  
**Statistical Comparisons for CPO NAVLEAD Student Questionnaire (Q.2)**

Question	ANOVA T-L-R		Mean Differences and Tukey HSD Comparisons		
	DF	F	T-L	T-R	L-R
<b>INSTRUCTORS</b>					
1. Instructors were adequately prepared for class	2,110	10.74**	0.61	0.67*	0.06
2. Instructors presented lessons clearly	2,110	10.39**	0.64	0.66*	0.02
3. Instructors encouraged class participation	2,110	6.39**	0.64*	0.44*	-0.20
4. Instructors answered student questions adequately	2,110	14.85**	0.64	0.82*	0.18
5. Instructors made the best use of time available	2,110	9.46**	0.44	0.70*	0.26
6. Instructors projected a positive attitude about the subject	2,110	6.65**	0.75*	0.35*	-0.40
7. Instructors could be seen clearly	2,110	7.88**	0.64	0.68*	0.04
8. Instructors could be heard adequately	2,110	5.41**	0.75*	0.39*	-0.36
9. Instructors maintained adequate control of the class	2,110	9.93**	0.37	0.79*	0.42
<b>STUDENTS/TEAMS</b>					
10. Students in other teams could be seen clearly	2,108	12.33**	0.86	1.03*	0.17
11. Students in my own team could be seen clearly	2,107	7.71**	0.86*	0.55*	-0.31
12. Students in other teams could be heard adequately	2,106	8.56**	0.56	0.86*	0.30
13. Students in my own team could be heard adequately	2,107	5.90**	0.92*	0.36	-0.56
<b>LEARNING ACTIVITIES</b>					
14. Case studies provided a useful learning experience	2,109	9.35**	0.97*	0.71*	-0.26
15. Exercises provided a useful learning experience	2,109	7.98**	0.83*	0.62*	-0.21
16. Simulations provided a useful learning experience	2,109	8.64**	0.85*	0.61*	-0.24
17. Written materials were clearly written	2,109	4.42**	0.67	0.40*	-0.27
<b>TRAINING AIDS</b>					
18. Training aids were valuable in supporting instruction	2,110	9.66**	0.95*	0.60*	-0.35
19. Training aids were used effectively	2,109	10.22**	0.81*	0.63*	-0.18
20. Details of training aids could be clearly seen	2,109	6.40**	0.54	0.60*	0.06
<b>INTERACTION/PARTICIPATION</b>					
21. Interaction between instructors and students was sufficient to support learning objectives	2,109	23.96**	0.82*	1.24*	0.42
22. Interaction among the members of my team was sufficient so support learning objectives	2,109	4.67**	0.47	0.49*	0.02
23. Interaction among the different teams was sufficient to support learning objectives	2,109	20.09**	1.06*	1.09*	0.03
24. Class participation was sufficient to support learning objectives	2,109	13.74**	0.88*	0.86*	-0.02
<b>OVERALL</b>					
25. Compare the instructor(s) to Navy instructors who have taught you in the past	2,110	25.87**	0.86*	1.24*	0.38
26. Compare the course to other Navy courses you have taken in the past	2,110	21.23**	0.78	1.34*	0.56
27. Rank how well the course provided you with skills that can be applied on the job	2,110	4.01*	0.54	0.41*	-0.13

Scale is 1-5 for mean differences: T-L = Traditional-Local; T-R = Traditional-Remote; L-R = Local-Remote  
 \*p<.05 \*\*p<.01 (Tukey HSD comparisons were judged significant at p<.05).

**Table H-6**  
**Facilitator/Observer Questionnaire (Q.4) Mean Ratings for**  
**Combined LPO and CPO, LPO only, and CPO only Courses in Traditional,**  
**VTT Combined, Local, and Remote Conditions, and Number of Ratings per Mean**

<u>Question and Group</u>	<u>Trad</u>	<u>VTT</u>	<u>Local</u>	<u>Remote</u>	<u>Number of Ratings</u>
1. Effectiveness of instructor's presentations					
LPO + CPO **	4.47	3.62	----	----	40,82
LPO only **	4.50	3.75	----	----	20,32
CPO only **	4.45	3.54	----	----	20,50
2. Effectiveness of case studies					
LPO + CPO *	4.21	3.67	----	----	24,49
LPO only	4.21	4.00	----	----	19,28
CPO only **	4.20	3.24	----	----	5,21
3. Effectiveness of exercises					
LPO + CPO **	4.32	3.31	----	----	31,62
LPO only	4.17	3.79	----	----	18,19
CPO only **	4.54	3.09	----	----	13,43
4. Effectiveness of simulations					
LPO + CPO **	4.20	3.30	----	----	20,37
LPO only	4.00	3.27	----	----	11,15
CPO only **	4.44	3.32	----	----	9,22
5. Degree of instructor control					
LPO + CPO **	4.71	----	4.10	2.89	38,50,85
LPO only **	4.61	----	3.94	2.91	18,18,32
CPO only **	4.80	----	4.19	2.89	20,32,53
6. Difficulty of conducting instruction					
LPO + CPO **	2.00	2.77	----	----	35,84
LPO only	2.60	2.63	----	----	15,32
CPO only **	1.55	2.87	----	----	20,52
7. Amount of instructor-student interaction					
LPO + CPO **	4.22	3.33	----	----	40,85
LPO only **	4.05	3.47	----	----	20,32
CPO only **	4.40	3.25	----	----	20,53

Rating scale: (1) Very Low, (2) Low, (3) Average, (4) High, (5) Very High

Asterisks denote significant one-way ANOVA between treatment groups, \* $p < .05$ , \*\* $p < .01$

Number of Ratings are for 5 days for the means shown.

Table H-6 (Continued)

Question and Group	<u>Trad</u>	<u>VTT</u>	<u>Local</u>	<u>Remote</u>	<u>Number of Ratings</u>
8. Success in meeting learning objectives					
LPO + CPO **	4.63	3.54	----	----	40,84
LPO only **	4.35	3.72	----	----	20,32
CPO only **	4.90	3.42	----	----	20,52
9. Amount of student participation					
LPO + CPO **	4.35	----	3.50	3.29	40,50,84
LPO only **	4.15	----	3.29	3.23	20,17,31
CPO only **	4.55	----	3.61	3.32	20,33,53
10. Amount of interaction among teams					
LPO + CPO **	4.16	3.09	----	----	37,70
LPO only **	4.06	3.25	----	----	18,24
CPO only **	4.26	3.00	----	----	19,46
11. Degree of team cohesiveness					
LPO + CPO	3.95	----	3.62	3.71	38,47,83
LPO only	3.89	----	4.06	3.88	19,18,32
CPO only **	4.00	----	3.34	3.61	19,29,51
12. Amount of student-student interaction					
LPO + CPO **	4.16	----	3.72	3.68	38,47,85
LPO only	4.00	----	3.94	3.78	19,17,32
CPO only **	4.32	----	3.60	3.62	19,30,53
13. Amount of student-student interaction (between local and remote classes)					
LPO + CPO	----	2.76	----	----	80
LPO only	----	2.56	----	----	27
CPO only	----	2.87	----	----	53
14. Quality of student presentations					
LPO + CPO **	3.89	----	3.25	3.25	28,32,53
LPO only	4.07	----	3.45	3.29	15,11,21
CPO only	3.69	----	3.14	3.22	13,21,32

Rating scale: (1) Very Low, (2) Low, (3) Average, (4) High, (5) Very High

Asterisks denote significant one-way ANOVA between treatment groups, \* $p < .05$ , \*\* $p < .01$

Number of Ratings are for 5 days for the means shown.

**Table H-7**  
**Combined Groups Interactions per Student per Hour**  
**Computations for Interaction Tally (Q.6)**

<u>Student Group and Measure</u>	<u>Traditional</u>	<u>All VTT</u>	<u>VTT Local</u>	<u>VTT Remote</u>
<u>Combined LPO + CPO + DIVO:</u>				
Number of Contributing Sites	5	18	5	13
Total Interactions	1664	1514	673	841
Number of Students	135	155	54	101
Interactions per Student	12.32	9.76	12.46	8.32
Uncorrected (duplicated) Recording Hours	38.50	147.50	40.50	107.00
Recording Hours per Site *	7.70	8.19	8.10	8.23
Interactions per Student per Hour	1.60	1.19	1.53	1.01
<u>Combined LPO + CPO:</u>				
Number of Contributing Sites	3	14	3	11
Total Interactions	774	871	202	669
Number of Students	88	97	18	79
Interactions per Student	8.79	8.97	11.22	8.46
Uncorrected (duplicated) Recording Hours	20.50	109.50	20.50	89.00
Recording Hours per Site *	6.83	7.82	6.83	8.09
Interactions per Student per Hour	1.28	1.14	1.64	1.04

\* Recording hours per site adjusts for multiple class convenings and duplicated hours of recording during the same time periods over multiple VTT sites.

**Table H-8**  
**Separate Groups Interactions per Student per Hour**  
**Computations for Interaction Tally (Q.6)**

<u>Student Group and Measure</u>	<u>Traditional</u>	<u>All VTT</u>	<u>VTT Local</u>	<u>VTT Remote</u>
<u>LPO:</u>				
Number of Contributing Sites	1	6	1	5
Total Interactions	262	447	78	369
Number of Students	29	42	8	34
Interactions per Student	9.03	10.64	9.75	10.85
Uncorrected (duplicated) Recording Hours	9.00	49.00	7.00	42.00
Recording Hours per Site *	9.00	8.16	7.00	8.40
Interactions per Student per Hour	1.00	1.30	1.39	1.29
<u>CPO:</u>				
Number of Contributing Sites	2	8	2	6
Total Interactions	512	424	124	300
Number of Students	59	55	10	45
Interactions per Student	8.67	7.70	12.40	6.66
Uncorrected (duplicated) Recording Hours	11.50	60.50	13.50	47.00
Recording Hours per Site *	5.75	7.56	6.75	7.83
Interactions per Student per Hour	1.50	1.01	1.83	0.85
<u>DIVO:</u>				
Number of Contributing Sites	2	4	2	2
Total Interactions	890	643	471	172
Number of Students	47	58	36	22
Interactions per Student	18.93	11.08	13.08	7.81
Uncorrected (duplicated) Recording Hours	18.00	38.00	20.00	18.00
Recording Hours per Site *	9.00	9.50	10.00	9.00
Interactions per Student per Hour	2.10	1.16	1.30	0.86

\* Recording hours per site adjusts for multiple class convenings and duplicated hours of recording during the same time periods over multiple VTT sites.

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